

This foreword is presented to give a general idea of the character of the Lewis gun, and of the workmanship involved in manufacturing it upon a strictly interchangeable basis. All parts are subjected to one hundred per cent. inspection, and each and every piece manufactured will interchange absolutely so that guns will assemble any time, anywhere, from parts of any date made under this most complete system. The gun may be assembled or stripped without special tools of any kind, and in the briefest period of time. A further proof of the high character of workmanship and material is found in the fact that a gun has fired over 300,000 rounds and still functions perfectly. Certain parts, such as the barrel, were changed on account of the necessary wear.

The production of this gan forms one of the most interesting avatema of manufacture ever employed in a machine plant. It is a clean-cut manufacturing proposition from the start to finish with no hidden processes and no secret operations. The gun is absolutely interchangeable in every respect. This is saying a great deal, but it is strictly true in every sense of the word. In the first

place a schedule of limits has been carefully worked out for every member of the gun. There is in these tolerances no overlapping of the dimensions of two parts

T RECENTLY has been my privilege to spend some that are to fit together and the parts as produced to the little time at the plant of the Savage Arms Corpora- limit gages, therefore, essembled properly. The tool tion at Utica, New York, where every opportunity equipment is of itself of such character, and the order was afforded me for examining manufacture, inspection, of operations is such, that each operation checks the essembling and testing of the Lewis machine gun. accuracy of preceding processes, and there is 100 per cent, inspection of the

product

The machine operatives gage the parts as produced by the tools, and while these parts are still on the bench every one of then is gaged by an inspector before it leaves the department Following this shop inspection all parts are later gaged in the general inspection room. After the harding, bluing and browning processes the parts are rein-



PIGS, I AND I, THE AMERICAN MODEL LEWIS GUN

spected, and after the guns have been assembled a considerable number of shots fired from each in the gallery to test the functioning of the mechanism with the gun placed at all angles and bottom side up. After

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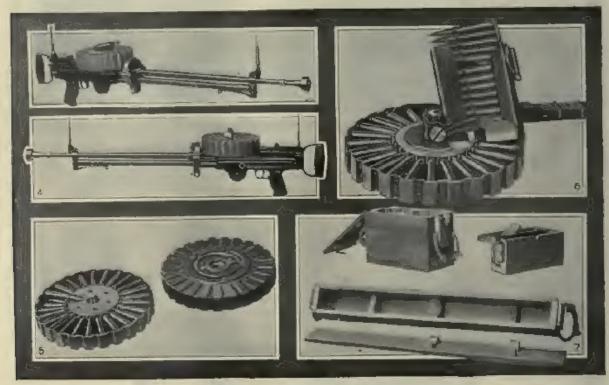
this the gons are pulled down and the parts again gone over by another group of inspectors. They are then reassembled ready for the final official inspection. This involves the taking apart of each gun for examination, the mixing of the parts from a group of guns and the assembling again from parts taken promiscoonsly from these groups so that each completed gun is composed of members taken from ten or more different guns as originally brought into the department.

The above brief outline of the course of procedure followed does little more than emphasize the salient features of a shop system that has been so highly developed and thoroughly applied to the attainment of the desired end, a truly interchangeable firearm. In articles to follow, various features of manufacture and inspection will be claborated upon to show what has been

fact, the parts of one gun will interchange with those of the other.

Two magazine illustrations are reproduced in Figs. 5 and 6, and Fig. 7 shows the gup box and the containers for carrying the magazines. In passing it may be stated that the manufacture of the magazines is a press process of high order, which will be discussed later. The steel shell with its corrugations is drawn up in an ingenuously designed die, the rivet holes for the ribs are punched with a radially operated set of tools, and the magazine center of aluminum is milled around the periphery to form a spiral groove, or feed channel for the cartridges, by means of multiple spindle machines carrying a series of formed end mills.

The cartridges, which are the same as used in the Springfield riffe, are loaded into the magazine in the



PIGE 4 TO 7 A NUMBER OF PARTS OF THE GUN

Fig. 4—The airplane model. Fig. 5—The magazine. Fig. 6—The magazine knoter. Fig. 7—The gun hox and magazine scannings.

found essential to the successful carrying on of this line of manufacture.

The Lewis gun has already been described in these columns, and no detailed account of its features of design and operation is here required. It may be well, however, to call attention to certain points in the make-up of the gun in this preliminary article in order to show clearly the problems involved in the manufacturing process.

Some interesting general views of the American standard gun are presented in Figs. 1, 2 and 3, while Fig. 4 illustrates the new airplane gun with functioning parts exactly the same as those of the standard model. The radiator is not required on the airplane model, and the magazine is deeper and holds 97 cartridges where 47 only are carried in the standard magazine. In the guns proper there are no differences; in

manner shown in Fig. 6, where the magazine is seen upside down with the hading tool attached. A clip full of cartridges is placed in the top of the chute with the bullets toward the center, and as the cartridges are pressed down to strip them from the clip, the magazine is rotated to the right so that the bullets are engaged by the spiral groove or thread in the magazine center and the cartridges thus fed down into the magazine.

The parts of the gan are shown in detail in Figs. 8, 9, 10 and 11, the first of these illustrations representing the barrel and piston group, while Fig. 9 shows the receiver group and trigger mechanism, Fig. 10 the feed mechanism and bolt parts, and Fig. 11 the buttstock loading handle, spade grip and bipod mount. The gan proper contains all told, some 60 parts, and one of the striking features is that only 1 screw and 4 pins are used in its make-up. This means that the taking down

of the gun and its reassembling require nothing in the way of tool equipment except a small spanner for the barrel monthpiece and a drift for the pins. Aside from the specific uses mentioned for these two tools all operations in stripping the gun and putting it together are accomplished with the aid of a cartridge, the point of the bullet being introduced in the various channels and holes where parts lock together. So readily are the stripping and assembling operations performed that a man blindfolded can take the gun apart and reassemble it without difficulty.

Of all the parts entering into the gan construction, the most interesting one from a mechanical point of view is the receiver seen in the upper left-hand corner number of operations are accomplished with milling, and profiling cutters of one kind or snother. Some half dozen or more operations are handled on turret lathes and about the same number on shaping machines. It is interesting to note that the drilling machine is used in only about 6 operations on this particular piece. Reaming, grinding, and lapping processes are included to the extent of a dozen or more in the series of machine operations, and all of this work, whether on a milling profiling, drilling or some other machine, is accomplished with the aid of most carefully designed fixtures and complete sets of gaging apparatus.

It will be understood, of course, that while the mechanteal means for completing all the gun parts have



FIG. 8 TO 11. VARIOUS SMALL BUT IMPORTANT PARTS

Fig. 6—The barrel and radiator group. Fig. 5—The receiver and trigger mechanism. Fig. 10—The feed mechanism and hold.

Fig. 11—The butt stock, loading bandle, chade, grip and bipod about

of Fig. 9. This is manufactured from a vanadium stool drop-forging weighing in the rough 18 lb. and cut down on the machining operations to a finish weight of 3½ lb. only. It will not be attempted in this article to describe in detail the series of operations on this intricate piece of work, these will be dealt with, however, in articles that are to follow.

Some idea of the extent and nature of the different shop processes followed in the manufacture of the receiver may be gathered from the following data: In carrying the vanadium steel drop-forging through from the rough to the finished receiver there are over 150 distinct operations. Of these 26 are performed on power milling machines, 18 on hand milling machines, and 38 on profilers, so that practically one-half of the total

been developed to a remarkable extent to eliminate hand operations so far as possible, there must necessarily be a few surfaces where hand work at the bench is required in bringing certain points accurately to gage, and where these hand operations are applied as in finish filing occasional cuts, the same important class of gaging and testing apparatus is employed for assuring interchange-ability as is provided for the machine operations.

The character of the gages referred to, in connection with both machine and hand processes, is such as to justify a detailed account that will be given in subsequent articles. It is obvious that the system of tolerance, and the gaging system must form the basis of this most remarkable piece of interchangeable gun manufacture.

(To be continued)



II. The Receiver-I.

The operations on the receiver are of great variety, and a high degree of accuracy is essential in all cases. There are over one hundred and fifty actual operations in all. The important locating point is established by the large hole put through the entire length of the forging, and after the completion of this operation the other outs are positioned in positive relation to this hole. Details are given of receiver limits and tolerances, and of methods of milling, drilling, reaming and lapping.

THE most interesting member of the Lewis machine gun considered from a mechanical point of view is the receiver, and in this first detailed article on the methods of the Savage Arms Corporation, Utica, N. Y., the illustrations will be confined to the receiver itself and will indicate the operations by which it is machined.

The receiver in various stages from drop forging to finished piece is illustrated in Fig. 12. This group shows, of course, only a very few of the numerous stages through which the work progresses in course of manufacture, but it gives a general idea of some of the important machining cuts which are required.

The vanadium-steel drop forging shown in the upper left-hand corner of the group weighs 13 lb; the finished receiver shown in the lower row at the center and left, weighs only 3; lb. In other words, in the 150 and more, distinct operations through which the work passes, nearly 15 lb. of metal are cut away to produce the limithed piece.

It will be noticed that the drop forging is formed with a thin lug seen projecting at the right. This is

for a test piece for each forging and before the work starts in the shop, the test lug goes to the laboratory for the determination of important characteristics,

The receiver is shown in plan and sections in the assembly-gun drawing, Fig. 13; the various views illustrate the manner in which the other members such as barrel, radiator-locking piece, feed cover, butt tang, etc., are attached. The 62 parts all told, of the gun proper, can be put together and taken apart without special tools of any kind, so no tool kit is repuired in service

IMPORTANT DETAILS

Reference has been made in another article to the comprehensive system of limits and tolerances which have been established by the manufacturers to produce all parts of the gun on a positively interchangeable basis, so that any part whatsonver will fit instantly in place in any gun made at any date under this system. It is a liberal education in the art of establishing tolerances for interchangeable work, to examine in detail the parts drawings of this gun and check up the allowances for the various dimensions. In this connection attention is called to the detailed drawing in Fig. 14, where it is safe to say there are two or three hundred dimensions all with plus or minus limits. The other parts of the gun are dimensioned in similar manner and there is no overlapping or interference whatsoever, between maximum or minimum parts, for complete sets of gages are used for every piece, and the gages are so constructed and maintained that work which gages properly, will fit together absolutely.

The drawing shows some of the allowances plus or minus to be very minute; on other dimensions more liberal allowances are permitted. In each instance the character of the fit desired has been thoughtfully considered and limits and tolerances established accordingly.

It is a shop truth that where limits are fixed upon too

fine a basis production will necessarily be hampered; it is equally true that an insufficient degree of refinement in such practice will make impossible truly interchangeable work. It is also the truth that the word "interchangeable" has various grades of meaning in different factories and what would be considered interchangeable workmanship on certain shop products would be anything else but that, if considered in a more highly refined line of manufacture.

The present-day requirements on firearms have established a finer shade of understanding in regard to interchangeable work than has neretofore been known in factory practice, and it is undoubtedly true that the highest standards yet set up in the manufacture of

go into its ring gage which is permitted no wear whatsoever, it must actually be at least 0.001 in., or 0.0002 in under its theoretical maximum size and it will therefore enter properly into its sent in the receiver even though the latter may be a minimum sized hole.

Taking now another class of fit, the feed cover on the receiver: the latter has a series of logs at NN, under which are square guide surfaces for holding the feed cover in position. The thickness of the receiver lugs is given as 0.137-0.001 in, and the corresponding cut milled under the feed cover is dimensioned 0.138-0.001 in. The maximum allowance in this fit is then 0.002 in, and the minimum 0.001 in.

There are various cases where an allowance of several

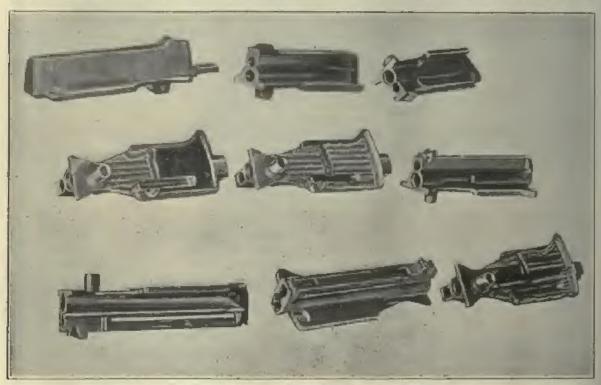


FIG. 18. THE RECEIVER FROM DROP PORGING TO COMPLETED PIECE

such material, are those established and maintained for the production of the Lewis gun at the Savage plant.

Returning now to the specific example, the receiver: let as consider one or two classes of fits; first, examine the tolerances in the chamber at the front end which receives the barrel. The smaller diameter beyond the thread carries the dimension 1.0005 in., plus or minus 0.0005 in. The enlarged or counter-bored portion M is dimensioned 1.1425 in. plus or minus 0.0005 in. The minimum figures for these holes are therefore respectively 1 in. and 1.142 in. The corresponding figures for the barrel end are 1,000-0,001 in. and 1,142-0,001 in. Now if the chamber in the receiver is made to the maximum limit and the barrel also to the maximum figures there will be for each of the two fits an allowance in the hole of 0.0005 in, above the size of the berrel end. On the other hand if the receiver hole is made to its minimum and the barrel to its maximum, the dimensions of the entering and receiving parts would theoretically rend alike, but in practice as the fit on the harrel must

thousandths is permissible between entering and receiving surfaces, but here also both are dimensioned with plus and minus limits, and these surfaces are checked with limit gages just the same as in the case of surfaces where finer limits are required.

Another interesting class of fits for sliding parts is represented by the bolt in the receiver where the long hole passing clear through the receiver is lapped practically from end to end to a limit gage measuring 0.905 in, on the small or go end and 0.906 in, on the large or not go end while the bolt itself is ground to 0.902 in plus or minus 0.001 in. An analysis of the general system of limits and tolerances will be given at greater length in another article in which the data already presented will be included, in order to show something of the character of the results produced by the methods shown in the illustrations that follow.

When the drop-forged receiver comes to the shop the first machine operations as indicated by the accompaning schedule, are the grinding of the forging, the rough

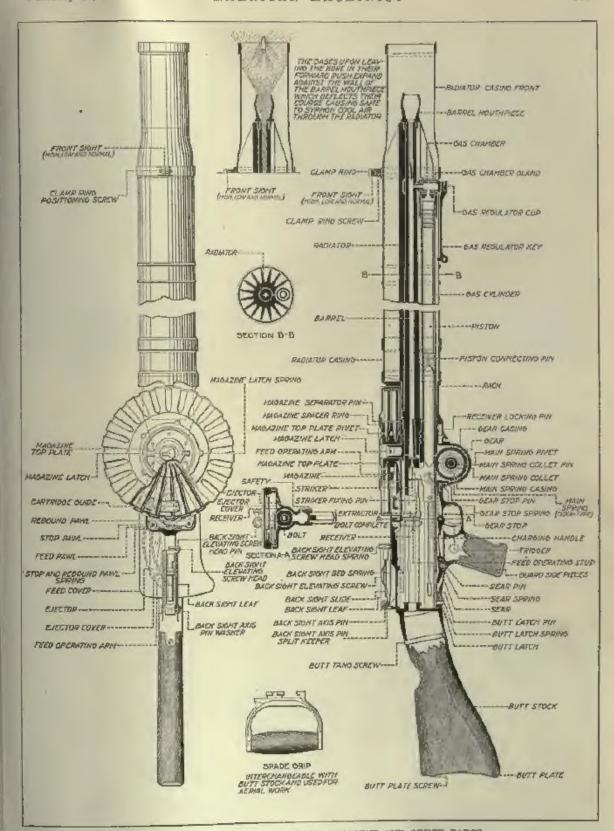


FIG. 15. THE LEWIS GUN, SHOWING RECEIVER AND OTHER PARTS

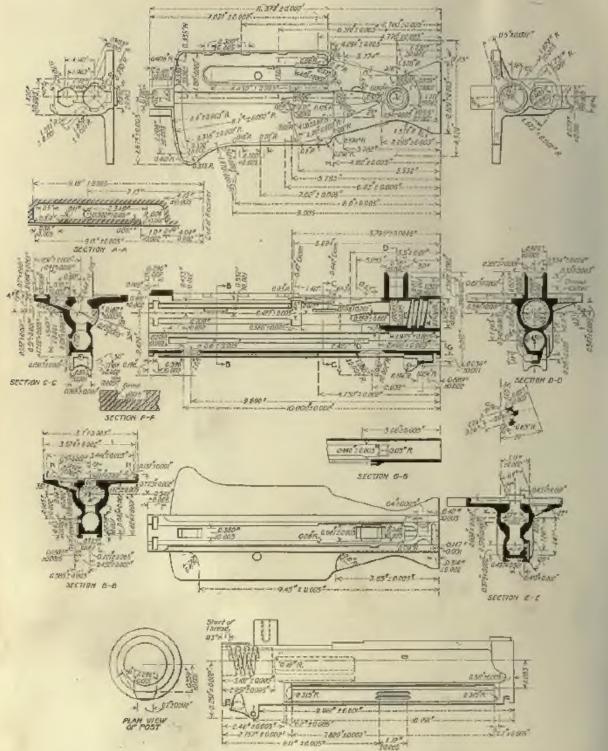


FIG. 14. RECEIVER DETAILS WITH LIMITS AND TOLERANCES

milling of the bottom, and the roughing for Operation 1, which is the straddle milling of the ends to rough dimensions, followed by the rough milling of the sides from end to end with the work held in simple fixtures as shown in Fig. 15; here, in one machine the forging is seen undergoing the milling of the right-hand side while

the opposite side of another forging is milled in another machine; the two milling machines in view form part of a large battery of similar machines employed on the receiver work.

The drawing, Fig. 16, represents a double fixture designed for milling of two receivers in which two forg-

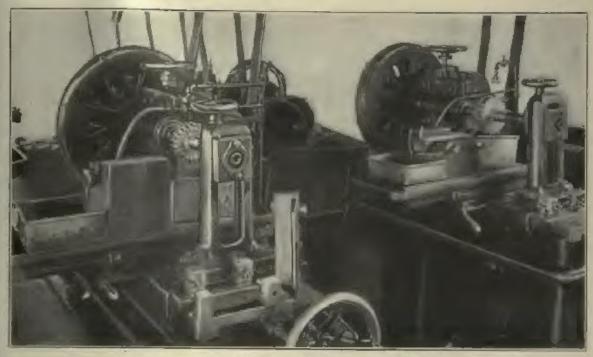
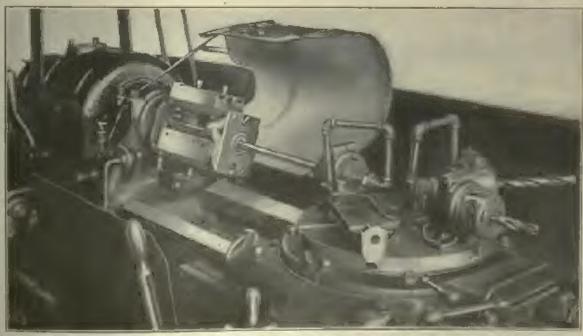


FIG. 15. MILLIAND THE SIDES OF THE RECEIVER

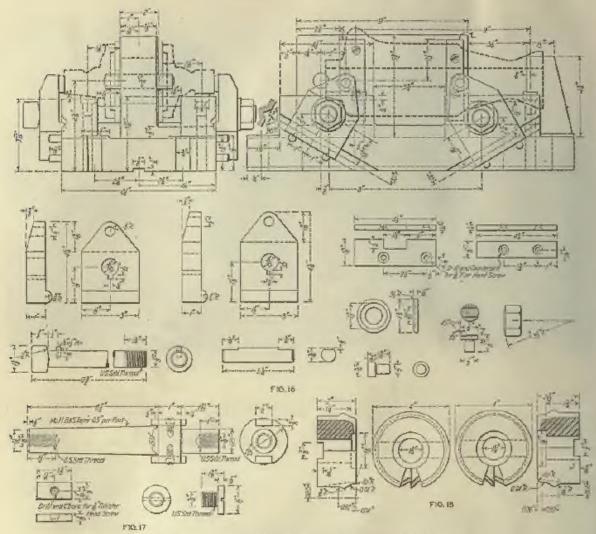
ings are held simultaneously by means of straps, and through holts tightened by a pair of nuts at one side of fixture. The details in this drawing show the end stop pln for locating the forgings, the serrated faced shoes upon which the work rests and the rocker-ended clamps by which the forgings are secured in place against the central wall of the fixture.

Figs. 17 and 18 are details of the cutter arbors and formed cutters used in performing this same operation.

The first boring operation on the receiver consists in putting through the large or main hole, which is bored from end to end. This is the hole which in the finished receiver carries the bolt, and which is enlarged and threaded at the front end for the screwing in of the barrel. This hole constitutes the working point by which is located the smaller, parallel hole below for the piston rack which actuates the gun, and is also used for locating the receiver for all subsequent operations



RIG. 13 DUILLING AND REAMING THE MAIN ROLE THROUGH THE RECEIVER



PIOS. 15 TO 19. MILIANG PINTURE AND CUTTER DETAILS

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Mill fight side of opring case log and acfour clearance slot,
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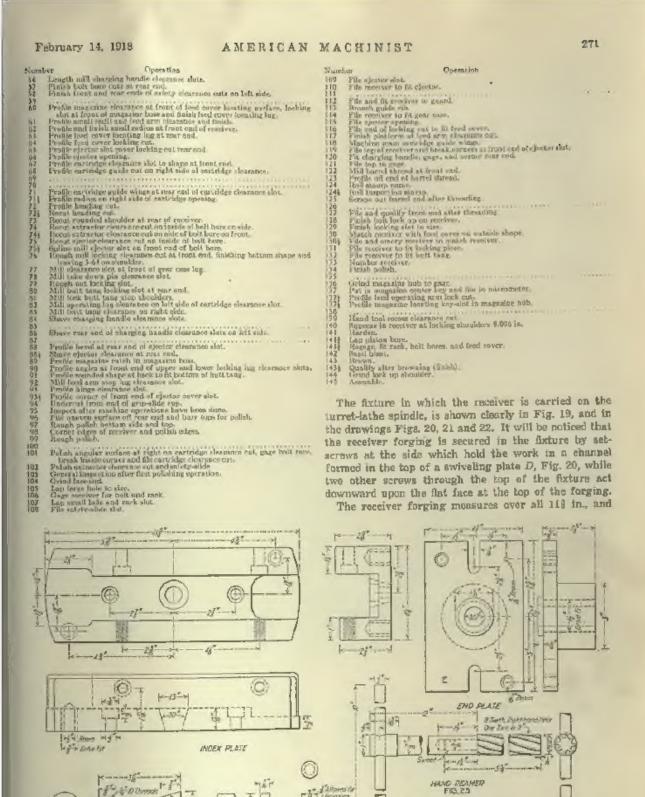
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The operation of drilling and reaming this large hole is performed in the turret lathe and is shown in Fig. 19.

The tools used here are a spot drill, through drill and machine reamer; this reamer does not however size the hole to finished dimensions; there are later, at least three machines and hand-reaming operations.

SEQUENCE OF OPERATIONS ON THE RECEIVER

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23	Rough ream small hole. Finish ream small hole.
9	Lap awall help. Finish from ends to standard length
10	Finish machine receas locking grooves and counterluste.
103	Hend ream and counterbore. Mill retractor spring case ing to chape and finish parties of hothers of
71	therefore.
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14	Rough breech.
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45%

BEDDING STUD

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MOS STANDARD ALUG GAGE

2 F FROM SUCH

FIG.22

NUT

PIVOT BOLT

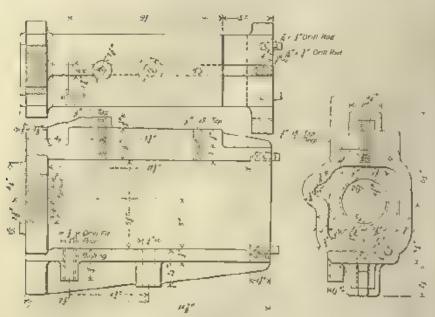


FIG 2). COMPLETE DETAILS OF ONE FIXTURE USED

it is obv.ously impossible to put the hole through from one end with satisfactory results. Instead of attempting this with the probability of the drill running out of truth before it has reached the rear and, the awivel table D was provided in the design of the fixture, enabling the hole to be drilled halfway through the awivel table and work turned end for end and the remaining half of the hole drilled from the front. The drawing shows the method of mounting the swivel table with a cone-headed, central stud, and the means of ocking it by an index pin at the back of the fixture which enters hardened and ground bushings fitted into the bottom of

the swiveling plate. The spot drill, long drill and reamer operate through the bushing carried in plate E. Fig. 20, In the front end of the fixture. This bushing plate is provided at diagonally opposite corners with two Je-in, hardened bushings which fit over dowel pins in the face of the fixture more clearly shown at E, Fig 22. When the bushing plate is slipped into place it is held by two screws with flatted heads which require only a quarter-turn to clear the stota in the ends of the plate and allow the latter to be removed. The fixture just described is accurately constructed and carefully counterbalanced, and the operation of drilling and reaming the hole is performed carefully to insure as accurate results as possible, partiquarly so far as concerns the straightness of the hole

The actua diameter of the bore is not of prime import ance at this point as several ream ng and lapping sperations are performed later with other equipment. The spot ting dr II and through drill are ke A ground accurately on the lips to assure truth in start ing and drilling, and feeds and spee is are adjusted to preserve the greatest degree of accuracy obtainable in the or lling and ream ng process The reve and of the work err for end by means of the aw ve. plate, is a test of the accuracy of the fixture, and the fart that the bose drifted balf-way through the receiver from: each and and then renince clear through will test ou. properly for sora ghiness and size when a long standard plug gage in slipped coar

through, is a proof both of the good workmansh p in the fixture and of the care taken in dilling and reaming the receiver

After the receiver leaves this fixture it is placed in another fixture on a gun-barrel reaming machine where the hole is still further entarged by two michine realisers. A hand reamer, Fig. 23, is then put through the work for the final reaming operation, this leaving about 0.001 in to be removed by lapping. The limit gage of which the hole is lapped is shown in Fig. 24. The mail and of this gage has a diameter 0.905 in , the large and is 0.905 in., the tolerance therefore being 0.001 in

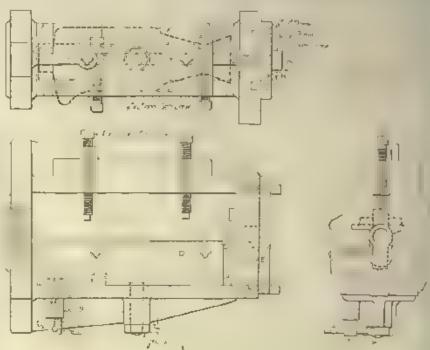


FIG 20. SWIVELING FIXT IRE FOR THE TURBET LATHE

This gage is made of three pieces. The handle or body is a $3\frac{1}{2}$ in, length of bexagonal cold-rolted steel, $\frac{1}{2}$ in across flats, with a hole in each end made to a taper of 0.05 in, per in. In these holes fit the taper sharks of the limit gages proper, which are made of tool steel hardened, ground and lapped. A $\frac{1}{10}$ in, hole is drilled crosswise through the handle at the bottom of each taper hole to abow the gage ends to be drifted out for representant or other purpose.

LAPPING THE RECEIVER HOLE

The method of lapping the main receiver hole is sustrated in Fig 25. The work is held in a fixture on a gun-barrel machine in similar manner to the setup for machine reaming. As in the case of the reaming operation two receivers may be lapped at the same time. The laps used are of the 'cat tail' form, the lead lap on the end of the long shank being about 5 in long. The

In thinking over the life of the American Machinist I call to mind something which I believe must have been very near the original idea of the now celebrated war tanks. I returned to America from working in various continental shops, to find that those in America. differed in many ways from thom; so I went to work at Delamater's shops at the foot of West 13th St., New York City. My work was in a huge wooden building on the aouth side of the street and Mr. Miller was the foreman. During my first noon hour I noticed a group of men around a platform which was perhaps 12 ft. long and half that width and on it were mounted four wheels around which were belts-chain belts I thinkand to these belts were fitted posts or pillars about a foot apart; these posts were of course radial as they passed over the wheel and vertical between them.

The inventor whose name I cannot recall, had a broken arm: he and a couple of men pushed on the back of

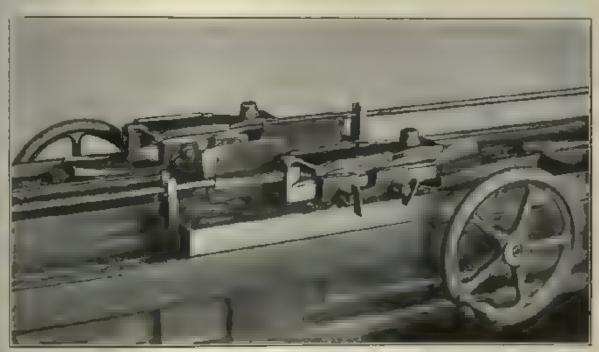


FIG 26. LAPPING RECEIVER HOLE TO SIZE

lead is cast on the end of the rod and is split for the insertion of a thin p ne adjusting wedge. Embry and oil are used on the lead body for a lapping medium, No. 36 amony being used for roughing and No. 60 emery for the finish lapping.

An Early Form of the Famous Caterpillar Tractor

By W D. FORBES

In an article on page 20 "Anent Our Fortieth Birthday," your devil—I suppose there is still a devil—made me say that the articles by an Englishman in America were to be found in the Locomotive Engineer, when I really said they were to be found in the issues of Engineering of 1270, "71, "72, and as they are well worth read ng I call your attention to the devilish performance.

the platform and t moved along the floor laying its own tracks, so to speak; or perhaps more properly: laying its points of support. I think the idea of it was to make a traction engine, but I did not stay long enough to see it completed. As this was in the winter of 1874. I think, it must have been one of the very carliest of this type of motor. As I remember, a Baxter engine and boiler was to be the motive power. Perhaps if there are any left of the old Delamater association some further details of this, to me, interesting machine could be obtained. H. B. Roeiker, 41 Maiden Lane, was I think chief draftsman for Delamater at that time, and he might recall the circumstance.

I saw John Eriesson looking at the machine with his draftsman, Mr. McGord, who later became professor of mechanical drawing at Stevens Institute of Technology, Hoboken, N. J.



III. The Receiver-II

Important operations covered in this installment include the drilling, reaming and lapping of the small hole or piston bore, the gaging by the holes to test for paradelism, the finish-facing of the ends in the turnet lathe, counterboring and recessing for the locking shoulders; finish milling of the bottom and length-milling of the piatform surface. Details are given of machine and hand operations, and of methods of testing and gaging at various points.

THE drilling and reaming of the small hole or piston bore through the receiver, is accomplished on the turret lathe with tools illustrated in Figs. 26 and 27

The tools consist of a set s in lar except for 3.2c, to those employed in boring the large hole in the receiver as described in the first section of this article. The spotting drill, through drill and machine reamer are seen in the turret toolholders, Fig. 26. The method of locating and holding the receiver will be understood upon examination of the liestration and the line engraying. Fig. 27.

As has already been stated, the large hole through the receiver constitutes the working point and locating medium by which all subsequent operations are positioned and to which various surfaces machined must bear a positive relationship.

In Figs. 26 and 27 is brought out the manner in which the large receiver hole is first made use of for locating the forging for other operations

Fixture Details: Referring to the line drawing, Fig. 27, it will be seen that the turret-lathe fixture

there shown carries a long, hardened and ground arbor which is offset from the center of the fixture and which is used to locate the receiver positively for boring the small hole at the correct location. This locating arbor has a long, straight shank fitting snugly in the head of the cast from fixture and further secured by a \$ in. pin driven crosswise through the head and shank as indicated in the drawing, Fig. 27. The artor has a shoulder of liberal diameter which seats squarely against the face of the fixture head, and the outer end of the arbor is reduced in d'ameter so as to enter a hardened and ground bushing which is pressed tightly into a machinesteel guide plate located by dowels at the front end of the fixture. The gu de plate is further held to the fixture by a wing-head or flatted-head screw which when given one-quarter turn to align with a slot in the place, permits the plate to be removed or replaced.

In the head of the fixture at A is a centrally located plug, which fits into a bushing in the fixture bore, both plug and bushing being of tool steel hardened and ground. The handle of the plug is knurled, and the exposed body portion of the plug is a in. long. When the receiver comes to this fixture with the large hole finished as previously described, it is ready to be placed over the locating arbor B for the drilling and reaming of the small hole or piston bore; and as this hole like the other is drilled half-way from each end, the short locating plug A must be removed from the fixture for the operation of poring the first half of the hole. With the receiver slipped over the long arbor B, it is located to bring the second hole into central position in the body of the metal by the two vertical-gage plugs C, whose lower ends bear upon the upper surface of the receiver platform where the work is rigidly held against twisting on its arbor by setscrews D, located crosswise at the front of the fixture

The small hole may then be put in part way with the

turret tools, and afterward the work may be reversed end for end, with the short locating plug A in place in the fixture, that in the completion of the piston bore in the turret lathe, the receiver may be positively located at the inner end by this suxiliary plug. This procedure brings the two holes in line, and with their centers at the right distance apart.

It will be seen that there are two bushing plates for the front end of the flature; one of these plates with its guide bushings and dowel-pin bushings being plainly shown on the turret in Fig. 26. The bushing plates are readily changed, the dowel pins which located the plate on the fixture being of unequal length, so that in putting on the plate it starts over one pin first, and thus is the fixture, the end of the large hole goes over the abort plug at the rear of the fixture and the knurled plug in front is slipped into the other end of the bore. The knurled plug at the rear of the fixture is then slipped through into the smaller hole, which is to be reamed, which holds the receiver correctly while thumbscrews at the side are set up against the receiver body, after which the lower plug at the rear of the fixture is withdrawn, leaving the small hole clear for reaming from end to end.

After this machine-reaming operation, the hand reamer, Fig. 28, finishes the hole.

Putting through the two holes in the receiver is a most exacting process. Given a single piece of work

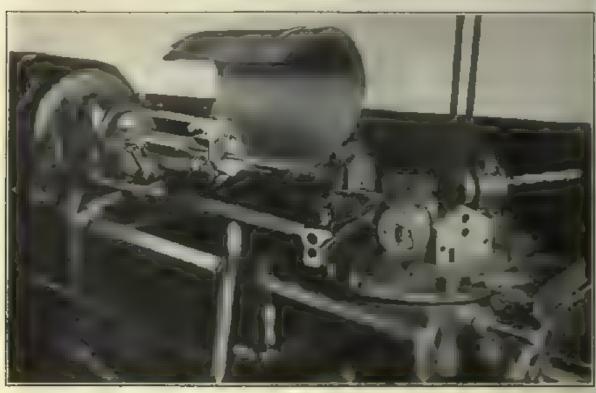


FIG 26, DESELLING AND REAMING THE SMALL HOLE IN THE TURRET LATHE

guided part way into place before the opposite pin enters its bushing at the other side of the plate

As in the case of the larger hole in the receiver there are severa, subsequent machine, and hand-reaming operations in the small bore, the machine-reaming being accomplished in the gun-barrel machine. A detailed drawing of the hand reamer is given in Fig. 28.

Referring again to machine reaming, Fig 29 is presented at this point to show the fixtures and reamers for this work. Two fixtures will be seen on the gunbarrel reaming machine; one with a receiver in place, the other empty to show the method of locating the work by means of plugs.

At the rear end of the open fixture will be noticed a fixed plug which is in line with the knurler-handle removable plug in the front of the fixture. At the back and directly beneath the fixed plug there is a guide bushing for another removable plug, which in this view is taken out of its seat. When the receiver is placed in

of this character and length with two holes to be finished straight from and to and, of exact diameter at all points, to dead-center distances apart at each and exactly parallel to each other in all places and without twist or deviation, a good toolmaker would consider it a task call ng for a high degree of ability and workmanship. The manufacture of such work in large quantities is a mechanical undertaking that cannot be fully appreciated without first-hand observation and study of the methods and equipment that make it possible. It will be understood that shop operations of this character cannot be conducted satisfactorily without the most careful workmanship and closest degree of inspection at various stages, with the aid of accurate systems of gaging.

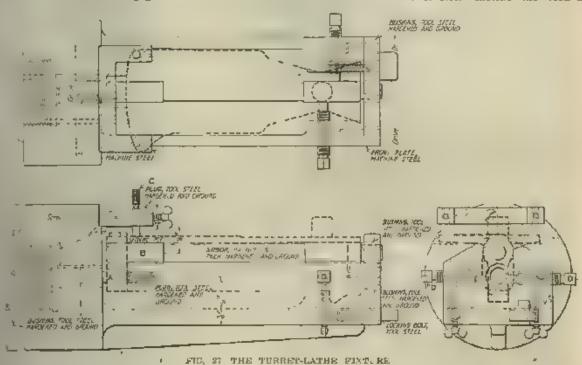
Some of the gages used during the boring and finishing of the receiver holes are illustrated in Fig. 30. Both large and small holes are tested for dismeter and straightness by long standard plug gages which must

pass through the entire length of the bore. One of these long plug gages may be seen in the small hole of the receiver near the front of the beach, in this angraving. The gages for testing the center distance between the noise at each end, consist of two standard plugs located on exact center distance in one gage body.

Two of these combined gages will be noticed on the

receiver. With this test, if the holes are out of parallel by even the small part of a thousandth of an inch, the thin gages as feelers under the smaller plugs will immediately disclose the inaccuracy.

This test, it is interesting to note, is not confined alone to the inspection of the receiver after the small hole has been finished to size. Instead the work is



curface plate, one of them with the pluga entered into the receiver holes.

It significance is a conceivable that if tested with these gages, only, the center inc of one hole might deviate from the plane through the other center line, or the two lines might cross one another at some point in their lengths and nevertheless the fixed plugs would enter properly at both ends assuming the correct center distance was one ntained at the mouths of the holes.

In other words the bores might fail in parallelism with one another without the discrepancy being detected by the center-distance gages slone. Because of this a rigid test for parallelism is applied, which in conjunction with the test just referred to, assures positive accuracy in respect to the foregoing conditions

THE PARALLEL TEST

This test is illustrated in the instance of the receiver shown set up between the blocks on the surface plate. Straight test place are placed in both holes with the ends of place projecting from both ends of the receiver and the work then rests with the large places bearing upon the tops of the two blocks on the surface plate. Item blocks are ground to uniform height and their tips form a plane surface upon which thickness gages are placed to test between the small place and the blocks. The thickness of these thin test gages added to half the diameter of the small cylinderical place, is equal to half the diameter of the large place in the main bore of the

tested in this way at various times during the several processes required in machining the bore. As has been stated, several rearring operations have been applied preliminary to lapping, and all through these stages the accuracy in this respect is checked up by this bench test.

To make this possible, complete sets of test plags are

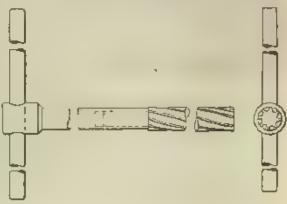


FIG. 28 DETAIL OF HAND REAMER

lapped up in pairs, varying from one pair to another by very minute acrements, and these plugs are kept in the cases shown in Fig. 30, so that as the work proceeds, a set of plugs may be selected for fitting the holes and applying the test as represented. ping operations. In this manner when the final lapping face of the receiver platform to determine if the forg-

Any discrepancy discovered during these intermediate—With the work supported on the plugs as illustrated, the tests may be corrected in succeed ag reaming and lap-



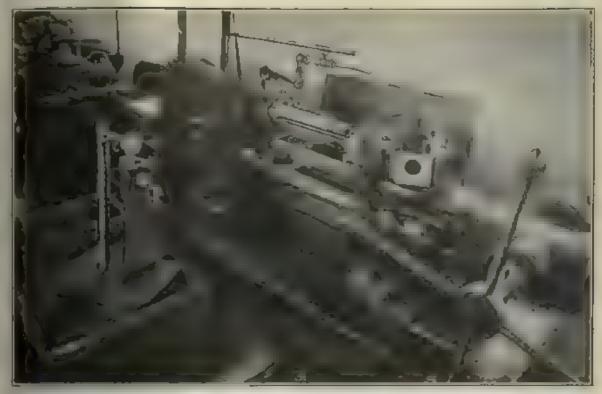


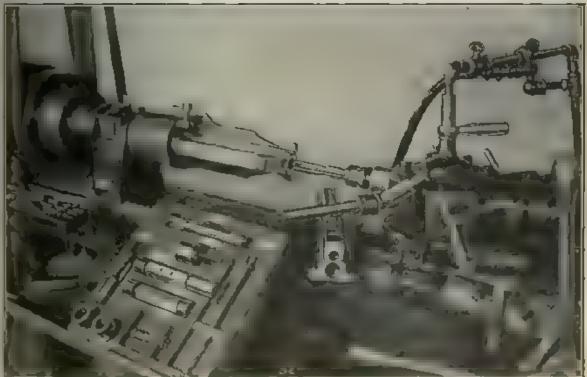
FIGS. 29 AND 20. REAMING AND TESTING OPERATIONS

test out accurately in all respects

Another feature of the inspection of the receiver on the banch plate is the application of the upright-engie plate or square shown behind the forging in Fig. 30

process is concluded, the two holes through the receiver ing will clean up properly and evenly in the miling and profiling operations that follow. This is merely a safeguard test to eliminate unnecessary work in later operations, and forms a means by which the adjustment of the turret-lathe boring fixtures may be regulated for differ-





FIGS. 31 ANY 33. FINISH FACING THE ENDS AND SOME OF THE COUNTERPORTING AND TECHSING TOOLS

bored holes.

The ends of the recover forgings are roughed off the ends are finish-faced square with the holes in a fur-

ent lits of forgings, that the metal to be afterward at the outset with straight mills as described in the miled off may be apport ones properly in relation to the preceding acct on of this article. After the hotes have been bored through and finished as referred to above,

ret lathe operation shown in Fig. 31. That is finish faced so far as concerns citting-tool processes, for they are eventually finished dead to length by a grinding process in which a few thousandths of an inch is removed with the wheel.

The turret-lathe fixture and facing tools are clearly represented in Fig. 31. Here the receiver is mounted upon a central locating arbor carried in the fixture head which is screwed on the spindle nose, the arbor fitting snugly in the large hole of the receiver. Another short plug in the fixture enters the small hole in the receiver, and a projecting lag on the fixture is adapted to act as a driver and further to steady the work. Two facing cutters are mounted in the turret, each with a pilot to enter the end of the large hole; and the depth to which these cutters can work is postively determined by a

later machined are so designed as to serve as a gage and check upon the accuracy of preceding operations.

Thus in the fixture, Fig. 31, the two locating plugs in the head of the fixture, themselves form a gage for the holes in the receiver and for the center distance between these holes. Both ends of the receiver are faced in the same manner. The front end, that is the one shown under operation in Fig. 31, is the important end surface by which the receiver is located for end-position in other fixtures and operations.

The height gage shown on the stand to the left in Fig. 31 is used to test the length of receiver as faced off in this operation. The gage consists of a heavy basepinte carrying two vertical posts. One of these is really a hardened and ground vertical test plug, lapped off at the top to the standard height of a receiver when complete-



FIGS. 32 AND 34. CAGE FOR A RECEIVER BOTFOM AND THE LENGTH MILLING OPERATION ON THE FLATFORM

rigid stop-bar projecting from the middle of the turretslide and abutting a large adjustable stop-screw tapped into the front of the head of the machine. With this arrangement it is obvious that the facing tools can work only to the predetermined point, no matter what degree of pressure may be applied to the pilot wheel, as the stop-har provides a rigid strut between turret-slide and head, and undue pressure of the turret-slide forward, would merely be transmitted directly to the head; then acting upon that member as a whole, further cutting action of the tools upon the end of the work would be prevented.

It has already been stated that after the holes are put through the receivers, the fixtures in which they are ly finished; and over this plug the receiver taken from the turret lathe is slipped, as shown for the application of the test for length over all. This test is made with a dial gage supported by an arm on the post at the rear. The gage is swung over the vertical plug for setting and then swung back into contact with the receiver end, to test its height over all from the gage base. Whatever allowance is desired for end-grinding can thus be provided for under this test.

After the receiver has been faced on the ends it is ready for the receiver has been faced on the larger hold and for counterboring the front end operations, which are performed with the turnet tools in Fig 32. The fixture for this work holds the receiver in the same way

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as he work is held for the end-facing operation; a central locating arbor being part of the apparatus as in the other case. The counterbore and the recessing tools are provided with substantial, adjustable stop-collars for losit vely determining the depths to which the tools are to be operated.

One of the counterbores which emerge the front end if he hole for the fit of barrel and thread, is shown none with the work in the illustration. The two recessing tools which form the locking grooves near the mode of the length of the bore, are in place in the curret directly in front of the observer. These tools have to be run into the hole a distance of over 5% in for the cutting of the recess, and when in place with stop-co lars against the front and of the receiver, the

recessing critter is fed into the metal by a movement controlled by the handle sean just benind the coltars. The locking shoulder formed by this cut must be exact in position from the front end of the receiver, and the recessing tools are so adjusted as to eave a small amount of metal to be brished later by an internal grinding operation

After this work of counterboring and recessing has been done in the arret lathe, Fig 32, the receiver stagen to the bench, and hand took of similar nature to those in the turret are applied for scruping out and

case, no the shoulders to insure these cuts coming to gage. A very complete set of gages is used in connection with the work, and these testing tools are shown in their case in Fig. 32.

The method of keeping these gages in recesses formed a a wooden frame or case, is generally employed for cois of this character throughout the different departments. There is a definite place for each gage of the ca, which is indicated by a stamped aluminum plate secured opposite each pocket, and the case thus forms a given en device for handling a set of gages in a manner that icaves little possibility of any of them becoming a speed or lost.

The set of gages shown, includes I mit plags for the aunterbored open ngs, depth gages for the counterbored nowders, etc. The micromater gage at the right is a lefth-tix I for testing the position of the locking-shoulder recess in the larger hole.

This has the usual micrometer head and cross-bar for tepth gaging, while the spindle curries a long auxiliary stridle with enlarged end for contacting with the shoulder formed by the recessing tools. Other gages of an interesting nature are included in the set each for as specific purpose and all made to a high degree of relinement.

The receiver now passes through some important milling prevations in which a number of interesting fixtures and and ng devices are used. In the first of these milling cuts the bottom of the receiver is surfaced and the print asset leg it the front end of the bottom surface is formed to shape. The nature of this cut will be understood upon reference to Fig. 33, which shows the gage for testing the bottom cut and the contour of the lag

The gaging fixture locates the receiver bottom up, by a long arber which is slipped through the large hole, and by a short plug which enters the front end of the small hole. The front end of the receiver is held against the inner face of the left-hand upright on the fixture, and the contour gage for the lug is then pushed down over the work to test the lug outline. The fist gage for this purpose is fixed in a round plug which is moved up and down in its sent in the fixture head, by the small knurled-head spindle above. This spindle has a shallow flat notch in its side, the lower edge of which comes flush with the top face of the gage head when the lug being tested is of correct height. The two small plugs at the right of the lug gage are flush pin gages for teeting the occuracy of the finished portion of the re-

cover bottom, immediately adjacent

to the mg.

These firsh pins when slipped down into contact with work finished to the exact height, have their upper ends dead flush with the flat surface of the head in which they are carried. The pins are moved up and down by small cross-pins fitted near the upper ends of the flush pins, and they at do in vertical clearance slots milled part way down the head. It may be stated here that flush pin gazes of various types are used extensively throughout the plant, and accoral illustrations of such tools will be presented later

The next machine operation on the receiver is the milling of the top of the platform which is accomplished in the machine shown to the left, in Fig 34. The platform surface to be milled is in the general form of a flat ledge extending in U shape from the back of the receiver to a point about midway of the length of the forging.

The work is held in its fixture by locating plugs and clamping device through the holes, so that the top surface of the platform is milled parallel to the main hole A plain mining cutter is used in the operation.

Aircraft Inventors to Submit Ideas

The National Advisory Committee for Adronautics issues the following statement:

All parties desiring to bring to the attention of the Government inventions pertaining to acronautics, or suggestions for improvements of existing types of aircraft and their appurtenances, are requested to communicate with the National Advisory Committee for Aëronautics, Munsey Building, Washington, D. C., and to submit comprehensive outlines of the proposed devices, together with necessary drawings, data, and the results of tests, if tests have been made.

All such suggestions and inventions are considered confidential, and where devices or suggestions of merit are submitted they are referred to the proper officials with suitable recommendations.

Attention is ralled to the fact that many devices and proposals are submitted by persons unfamiliar with the principles and practices involved, hence such parties desiring to submit plans or devices should, as far as possible, secure competent scientific and technical advice.



IV. The Receiver III

Milling and profiting processes are kere dealt with following the procedure of a long seat at the bottom of the piston bore which is cut out with roughing and fluishing broaches dividing the work between forty outting teeth. Details are included of a gaging fixture fitted with flush fingers in place of flush pine tohich cannot always be applied to surfaces that are undercut or otherwise partially obstructed by projections.

THE first operation to be considered in this section is the broaching at the bottom of the small hole to receive the rack which is attached to the piston and which carries the striker.

Two broaches, one roughing and one fin shing, are used in the cuts. These tools and the method of operation are illustrated in Fig. 35. Both of the broaches are long affairs with shanks that fit soughly in the small hole of the receiver. There are twenty teeth on each broach with about 1-in space between teeth. The depth of cut distributed over the entire series of teeth means about 0.0015 in. cut per tooth. The ends of the broach shanks are slotted crosswise for a key, and the broaches are drawn through the work in the manner indicated in he illustration.

FURTHER MILLING CUTS

Following the troaching operation there are numerous miling and profiling processes, and a few of these will be litterated to show certain types of factures and gages and some of the work accomplished by their aid.

The operation shown in Fig. 36 is straddle milling of the under side of the receiver table on both right and left sides. This work is accomplished with inserted tooth cutters secured to the ends of short, rigid arbors. The receiver is located in the fixture by the large nole and by a short ping entering the front end of the small hole so that the receiver-table surfaces may be milled in correct relat on to the two holes referred to. Additional support immediately under the surfaces operated on is provided by the cam shaped rockers at the sides, which are held in contact with the bottom of the work by means of the setscrews shown at the side of the fixture.

The gage for testing the correctness of the milling operation is shown at the front of the machine in Fig. 36. The method of holding the receiver in the gaging fixture by means of through plugs is clearly represented in the illustration. The gage carries four pivoted arms, in each of which is fitted two flush-pins which come in contact with the milled surface when the arms are pressed down by the fingers. In this test, with the arms pressed downward, all of the gage-pips are flush at their upper ends with the top surface of the arms if the work is correctly machined.

FLUSH-PIN GAGE

Each flush-pin is normally pressed downward a short distance by a sensitive spring so that there may be no tendency to stick at the uppermost position and so necessitate pushing down individually before each test can be applied.

The severa receivers seen in Fig. 36 are represented with a narrow groove milled nearly the entire length of the bottom of the receiver; this groove having been cut in an operation preceding the milling of the table bottom, as illustrated in this view. This groove, or channel for the guard is gaged for depth in another interesting flush-pio fixture shown in Fig. 37.

This gaging fixture holds the receiver in the same manner as the gage in Fig. 36. It is provided with two sets of flush-pins, three in each set, the middle pin in each set of three gaging the depth of the cut, while the two outside pins contact with and test the bottom of the receiver body itself so that the depth of the channel is represented by the difference in length between the central and outer flush-pins.

FIXTURE FOR MILLING AT AN ANGLE

One of the interesting milling cuts made before the receiver is ready for going to the profilers is the forming of the ejector clearance slot, which is accomplished with the aid of the fixture shown in Fig. 38. The clearance slot is milled through the top of the receiver. Further operations in connection with the ejector clearance slot are performed under the profiler.

The fixture here shown is of special interest as it brings out clearly the method of locating and holding the receiver by plugs fitting the two holes, an arrangement characteristic of the whole series of tools employed on receiver work. The two plugs in the right end of the fixture are for the front of the receiver, and the work is here located, as in other operations, by its ends E and D, which are held a contact with the stop shoulders on the locating plugs by means of the shouldered plug at the left end of the fixture, thus latter plug being slid forward and held positively by the handle A which workin a slot B formed crosswise in the carrying sleeve C.

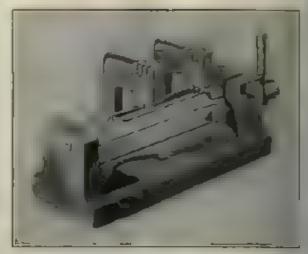
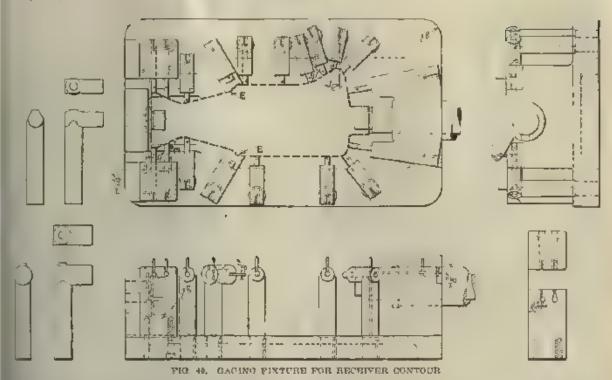


FIG. 17. GAGE FOR TESTING GUARD SEAT

Each of the three hardened plugs is finished to 0.011 in under the standard size of the holes in the receiver. The two plugs at the right which tilt the work to the desired angle for performing the operations are located at the exact center distance apart of the large and small



FIG. 26. STRADDLE MILLING UNDER SIDE OF TABLE



holes which are lapped through the work. With the us the opposite plage come to a distance apart, correother tools used in the sec ence of operations, this fixture gages the work that has gone before.

The first profiling operation, which is one of some 40 fixture in closed position, as illustrated the shoulders or more performed in the profiling machine is illustrated in F g 39. This represents the profiling of the fall out. sponding exactly to the over all length of the work. Like side shape of the receiver, a process in which there are really two similar operations in duplicate fixtures, one for roughing, the other for finishing. On both profilers



PIG 35 PROA THE THE SEAT IN THE PISTON BORF

two heads are used, one for roughing and one firship a so that two separate cuts are taken around the work in each machine.

In Fig. 30 the profiling fixture is shown distinctly with steel-form plate and taper-guide pin at the right of the work. The method of local ag and holding the receiver in the fixture involves the use of positively positioned plugs as in preceding tool designs.

The inspection of the profiled contour is accomplished

in the gage shown on the siand at the right of the profilor, and is illustrated in detall in Fig 40. This tool is a most complete flush pin gage. It carries all told 19 gaging points, 17 of which are of 2-in, drill rod, and two for the curved shoulders at E and E are of 1 x 1-lu, flat gage stock. It will be noticed that several of the thish-pins are ground off at a 1 angle at their front cuds to suit sloping lines. on the contour, while certain others are beveled off from each side to leave a contact point at the center.

In all cases the flush-plus are proved ted from turning in their guides by small plus bundles which slide in slots unlied in the apright posts. These aprights are all bored out to uniform center height and are all fixed with their heads at the desired angle to the horizontal center has through the fixture by assume at his pins, or "datchmen," driven into bakes drilled built in the fixture base and helf in the post bearing

The lower ends of the posts are reduced to I in diameter, learning a shoulder which rests squarely upon a sest formed in the fixture base, the reats for the whole series being all in the same horizonta, plane and at the exact distance required below the center flow through the locating

plugs which carry the receiver. A fixture is illustrated in Fig. 42 for profiling the curved front and of the platform top of the receiver, fluishing the locking-hig top at the end and profiling the rear end of the platform. Thus fixture serves for two distinct operations, the guide or form X being used for the front end and locking lug, and the form plates Y and Z for the rear end profiling. The construction of this fixture and the method of mounting the guide forms are clearly shown in the illustration.

A gaging fixture used a conjunction with the profiling fixture just described is shown in Fig. 43. As illustrated, this gage is provided with a series of flush-

pins for testing the depth and positions of the various receiver surfaces machined a the fixture, Fig. 42. The points at which the different gage-pins bear upon the receiver will be seen upon inspection of the several views of the illustration.

Considering a little further at this moment certain features of the comprehensive system of gages developed for use on the Lewis gun parts, it should be noted that not all of the flush-gages are of the pin type, several



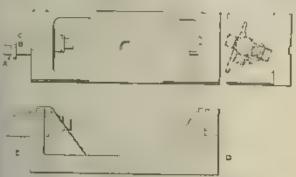
810. 39 PROSTLING OPTSTIRE SHAPE OF RECEIVED

examples of which have just been referred to. The general principle of flush surface gaging devices at als of much broader usage than would be feesible if the design were confined entirely to flush-pins only.

As an illustration: surfaces that are under-cut or otherwise partially obstructed by projections of one k ad or another are out of reach of the ordinary diship a if engried in a fixed guide, and it is oftenimes a simpler and safer practice to apply some form of swinging gaging finger or lever team to mount a flush partial adding or swiveling holder which may be in-properly set at some time and lead to inaccurate results. A illustration of a gage which orange out the application

if 0 tab-fingers in pales of lash plas is presented in was 33. This revice is for any up to position and shape of profit nader the left side of the receiver cat orm.

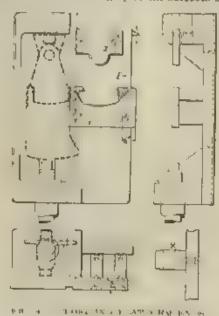
The comed at thise of the receiver in position in the fixture shows the pair is where the gage fingers contact w D the work. There are three of these lingers, pamel,



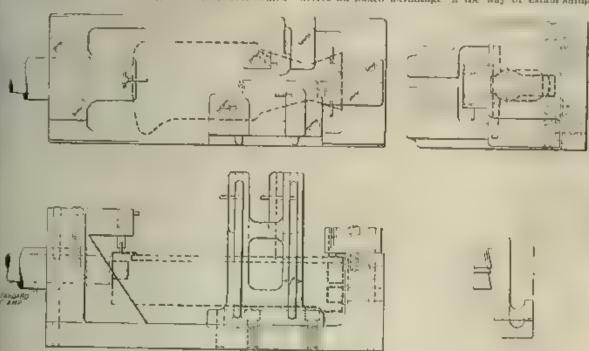
Mr. 5 6 perpor CLENKANCE SEDI

is any towe of them, out R, swinging in a being our plant, and following an up and cown maye. ment alort as not. The fingers at and R are carried is the inner or contact charles in an against coard a and he shoulders raching on partial operation of the order subsoff the statform. When these succeeds a coverestly marmore and the wintnessing of fingers by detected by the trumb-mill or the cost of one's finger I and B are against the work the ranger surfaces, when passed over the grant. now the outer outs wil he serfects flock wit the

D E and G are ground off perfectly flat and true to correspond with the square edges of the gage fingers, and in making a test with these fingers the most minute discrepancy in the match ug up of the aurisces is readi-



It is possible of course, with this type of gage to son, on mer these of the legs is any A over which derive an added advantage in the way of establishing



FO G GAOR FOR ROBERS O WRAT INS OF HATE RY

has swing. Sim body when gage floger C is brought, an even more highly refined check upon a piece of work " o contact with the inder platform surface, its upper by incorporating the multiplying principle, using gage for at the rear end abould come flush with the top. Togers with thequal length of near a chart the extended face of lig G. The grg ug surfaces of projections rear end of the finger will reveal any possible error multiplied by two or three or more times its actual amount. This is often a great advantage where the limits are very fine.

In the gage illustrated in Fig. 44 no such multiplying

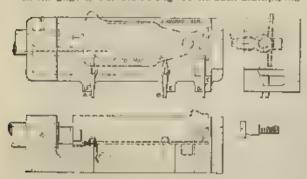


FIG. 44. GAGE WITH BLASH PINCHES INSTITATION DISS

offect is essential and the centact and rear portions of the gaging fingers stillized are of practically the same length.

The Machine-Tool Market in Switzer, and

BY S. LAMRERCIER

Previous to September, 1917, the rules governing exports from the United States were about the same for nextral countries as they were for the All es, but since that time it has been necessary to obtain a Government license to export American goods to neutral countries. This embargo has had the effect of holding up shipments of goods previously purchased by neutral countries, some of which were at ports awaiting shipment or in transit thereto

The intention of this embargo is to prevent experted goods either from reaching Germany or being in any way used for her benefit of for the benefit of any enemies of the Allies. While the Swiss importers understand and appreciate the wisdom of this intention on the part of the United States they are leath to believe it is intended to prevent all traffic with nautral countries.

SPECIAL EXPORT LICENSES

That this assumption is true, in part at east, has been proved by the issuance of special export licenses under sufficient warranties that such exports will be ther be sold to enemies of the Allies nor be used for their benefit in any manner. Under such guarantees it has lately been possible for Switzerland to import small precision tools from the United States. This partial lifting of the embargo will help to maintain business connections between the two countries and has already recylled in considerable satisfaction to the Swiss importers

So far as machine tools are concerned the question is more difficult of solution, as the Allies seem to believe that Switzerland can produce all the machine tools needed, and therefore their exportation to that country is not a necessity. This, together with the scarcity of cargo space in transatiantic steamers, makes it probable that machine tools will not be exported from the United States to Switzerland until after the end of the war. If this should be the case it will result in building up the

business of the Swedick machine-tool by liters, as shipmonts can be made from that country directly to Switzertand, Denmark, Norway and Holland, not to mention the central empire. Recently Swiss machine-tool importers have had numerous offers from Swedish manufacturers to sell and deliver their products to their.

Although German much no tool builders have been busily engaged in supplying tools to their own government some of them have begun an active propagands for the exportation of their goods and have done considerable advertising in Switzerland. With this in mind it would not be suprising if the German government would grant export licenses to ship German machine tools to that country, and for two reasons: first, by repurchasing such tools from Swiss firms they could safely export their own product from there to other countries under a Swiss name, and second, this would promote German industry to the injury of Swiss trade.

AMERICAN TOOLS COSTLY

The price of American machine tools f.o.h. New York is very high, and when to this is added the excess we rate for occur freight, insurance and transportation from the port of entry to Geneva the price becomes enormous. Nevertheless in spite of the high prices the Sw schops do not hesitate to buy American much ne took as they know their value and will wait from 12 to 18 months for delivery

A number of shops in Switzerland are still doing work for enemies of the Allies, but as this work is continually growing less they have attempted to but d look after the American model. This has been found expensive, as all coal and from must come from Gormany and the foundries charge from fr 140 to 1.60 per k.lo (12 to 16c, per pound) for castings.

The Entente furnish to manufacturers who are building machines for the Alies bemuitte iron at fr 38 per 100 kilos (\$70 per ton) and Cleveland pig at \$60 per ton

Unsawable Prison Bars

I see by the papers that "the most desperate and resourceful criminal in the United States" has succeeded in sawing his way out of prison. This sort of thing does not happen very often but when it does a lot of a wonder why men of this stamp are not put behind case-carbonized bars. Then the "beaut ful sterographer from Brooklyn" who carries 12 in. hacksew blaces ander her enads into the cell of her Desperate Desmand will indeed be foiled. Carbonizing will cost about it a pound, and it is reasonable to believe that all the prison bars in the prison could have been case-carbonized for less money than has a ready been spent a searching for this desperado.

Not only would the bars be made backsaw proof by this process, but they would be harder to bend and consequently less easily removed from their seath in the magnity. There is still another side to this, that is, the humanitarian. Men in solitary confinement suffer from lack of exercise. Should a prisoner show such symptoms the guard could be empowered to ship him a hack saw frame and a flozen saws. His avidity for escape would bring the roses of perfect health to his palid cheecks without hurting the bars in the least.



V. The Receiver IV

Devices for gaging important exts are considered here, and methods of hollow milling and drilling are illustrated along with special apparatus for outting out the receiver old in a sharing process. The fixture for this is used in the shaping machine and embodies many worthy features.

REFERENCE has been made in the preceding chapter to the miling of the slot, or groove, along the bottom of the receiver for the reception of the guard or grip slide. This cut is originally made from the rear end of the receiver forging to a point near the base of the front lag for the genr case. The straight channel thus formed is afterward under-cut at the sides to form a guide like a T-slot for the grip slide. After the receiver has passed through various succeeding operations it is ready for operation No. 34, which consists in profiling the continuation of the grip slide cut to form the seat for the gear case.

This profiling cut is tested for accuracy of w dth and depth by means of the gage. Fig. 45, which also determines if the cut is correctly positioned on the center line of the receiver. The gaging fixture carries an offset bracket with head projecting over the center of the fixture, and through this head are bored two vertical 1-in, holes in which are fitted a pair of adding plugs 4 and B which carry at their lower ends two fint gages 6 and b. When the gages are seated properly at the bottom of the slot in the work, the tops of the i in, plugs are exactly flush with the top face of the gage head. This forms a convenient means of gaging the slot depth.

A profiling fixture for the ejector-clearance slot n the left side of the platform top is shown in the illuslization, Fig. 46. The form plate for the profiler-guidu pin is seen quite close to the work at A, where the shape of the opening for the taper-gu de pin is clearly indicated.

The gaging fixture for depth and position of this slot is illustrated by the line drawing, Fig. 47, and like other examples of gaging apparatus at this plant it has numerous features of interest.

The gaging fixture holds the receiver at the same angle as the profiling fixture, and in inspecting for depth of opening and latera, position in reference to the center line of the four plugs G and H are pushed straight downward into the profiled slot, the top of the gage plugs coming flush with the apper face of the gage head when the plugs seat properly in the slot. The four plugs are flatted at the lower ends to a thickness of a im, and when slipped down in service the two inner plugs H have their flatted portions parallel with the length of the slot, while the two outer plugs G rest with their gaging portions crosswise of the slot, so that they test the latter for width and position in reference to the receiver center line, plugs H giving the test for dopth.

The length of the not and its position endwise in the receiver is gaged by the two fingers J which are protect at an angle in the gage head so that the rounded inner onds may contact with the end walls of the slot and the outer ends come flush at K with the corresponding surfaces of the piaces upon which they pivot.

DRILLING-MACHINE WORK

Pollowing the profiling cut in the fixture in Fig. 46 there are several dri ling-machine operations on the receiver, two of the most interesting being shown in Figs. 48 and 49. Duplicate jigs are used on the two multiple-spindle machines in these views, and these jigs are slid back and forth between the two machines.

The operations consist in hollow milling the round loss, or bub, at the front and top of the receiver, and in drilling, reaming and chamfering the hole in this boss.

A drawing of the jig is reproduced in Fig. 50 and shows the method of locating and securing the receiver

in position. It also shows the large bushing in the top plate for guiding the holow mills and for receiving an auxi iary elio bushing for the smaller tools-the drid. reamer and chamfering counterbore.

Referring to Fig. 48 at will be seen that there are two hollow mills used in the process of machining the outside of the magazine boss, and one catter for facing the top. These in lik divide the cut, leaving a fairly light chip for the fin.shing cutter. The outside surfares of the hollow mill hodsea are ground to fit the guide bushing in the jig, and

collars to limit the depth of operation.

The finish will is of novel form, as will be seen upon inspection of the one near the front corner of the drilling machine table.

The hollow mill has four teeth and is split at four points for adjustment in its sleeve, which has a tapered mouth to correspond with the conical portion at the

the interior locking out is a positive safeguard against changing of the size through accidental slipping of the mid.

In the six-spindle machine, Fig. 49, there are two

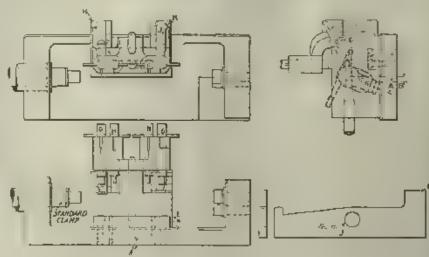
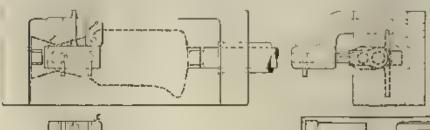


FIG. 47 DEPTH AND POSITION GAGE FOR EJECTOR CLEARANCE CUT

the shank for each mil. carries a pair of large stop sets of drills, reamers and chamfering countercores. the tools at one side of the machine are for roughing. the other set for finishing.

> Gages are provided for testing the size of hole, the depth of chamfer and the depth of the nole bottom. The dapth gage for the hole is a flush-pin device with a rectangular head which is adapted to rest upon the upper face of the fixed bushing in the jig. The method

of applying this depth gage is shown in Fig. 49. A similar class of guging tools is provided for the operations on the boas in Fig. 48. where the gage set is shown in the wood case at the front of the jig holding the receiver



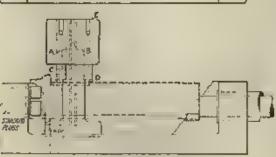


FIG 45. GAGE FOR PROFILED SLOT

cutting end of the mill. At the rear end of the mill there is a thread for adjusting the tool in its socket, the adjustment being effected by an internal wrench which is slipped up inside of the roll. The same wrench operates a locking nut from the inside.

In making the hollow mil, the blank is bored slightly larger than finish size, then closed a trifle and ground. out near its cutting edges, leaving a little clearance beband the lips. The method of adjusting in the socket. or holder, by an inside wrench is a convenient one, and

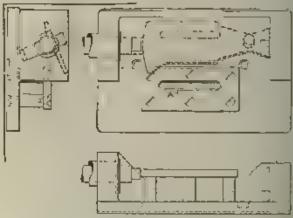


FIG. 16 PROFILING FIXTURE FOR EJECTOR-CLEARANCE CUT

Passing along now over a number of milling and profiling operations we come to a very interesting method for shaving out the metal between the two long holes through the receiver to form the bolt locking

fixture used on the shaping machine, as shown in Fig. pan at the front of the fixture, one before the shaping and connected with the special head on the shaping-

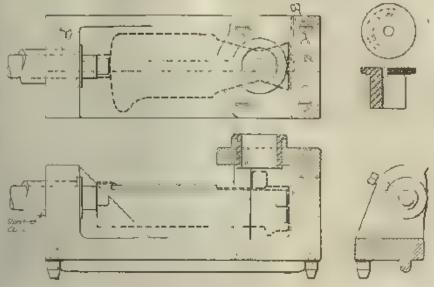
tug clearance slot. This is done by means of a special fixture is shown in Fig. 52. The cutting tool and its bar are not in position in this engraving. In Fig. 51 this 51. In this view two receivers will be noticed in the cutter bar will be seen extending through the work

> machine ram and with the feed mechanism at the outer and of the fixture.

> Referring to Fig. 52 it will be seen that the special ram head A carries an operating shoft B which travels back and forth in a guide bush ng in the end of the fixture and which reciprocates the cutter bar for shaping out the metal in the receiver. At the outer end of the fixture is located the head C for guiding the outer end of the cutter bar and feeding the shaping too to the cut.

The end view shows the pawl arrangement for retating screw I, by means of the ratchet teeth on the large head or disk at J. Pawl K is carried by a ver-

tical plunger which has a beveled lower and acted upon by the corresponding and of feed slide L. This feed member is 4 in, square and extends through the whole length of the slot planed in the bottom of the fixture. When the shaping-mach ne ram approaches the and of its forward stroke a stop screw M strikes the rear and of feed slide L, and moving that slide forward against the action of compression spring N causes the bevel



DRILL JIG FOR MAGAZINE ROSS FIG. 80.

operation has been done, the other showing the end of the completed alot formed by cutting out the metal between the large hole and the piston hore in the

This apparatus is used also for cutting out certain other internal clearance alots in the receiver for the bolt .ugs; but as this operation is identical for the d fferent cuts the following description will be confined

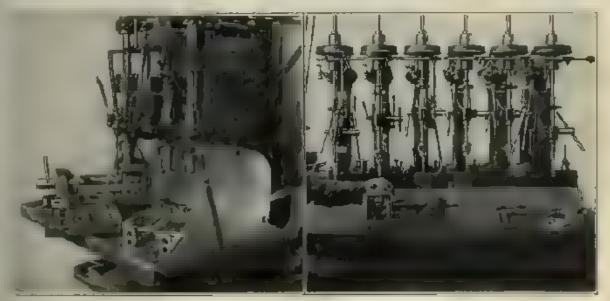


FIG. 48. HOLLOW MILLING THE MAGAZINE BOSE ON THE RECEIVER

principally to the application in machining the wide slot for the locking-ug clearance referred to in the preceding paragraph.

An assembly drawing of the shaping or slotting

FIG. (). DRILLING AND REAMING-MAGAZINE BOSS ON THE RECEIVER

end plunger O to be lifted and the pawl to act upon the ratchet head screw I. The travel of feed si de L is varied to give any desired amount of feed to the cutting tool by the adjustment of the stop serew at M

The ratchet head J of the holow feed screw I carries an adjustable stop plate P which may be set to throw out the pawl K at any point and thus disengage the feed for the cutting tool.

The receiver to be slotted as supported on the long arbor Q, which fits the small bore in the receiver and which is flatted off the entire length of its top to provide clearance for the shaping tool when it has cut downward through the wait of metal between the two hoies. The feed head C at the end of the fixture is pivoted at R and locked in place by a T-head screw at S, which given a quarter turn allows head C to be swung back out of the way to facilitate the removal and replacing of work in the fixture.

SPECIAL DRAWHEAD

The special draw head, which reciprocates the cutter bar, is drilled out and tapped for oil-pipe connections and the oil channels leads to a chamber at the center through which lubricant is forced under pressure to and through the hollow cutter har to the working edge of the tool. Thus head carries an adjustable member which has a hexagonal opening fitting the corresponding shoulder on the operating bar. By turning the opposing screws the har may be rotated slightly to adjust the cutter bar, thus bringing the cutting tool into truly central position for starting the slot.

The cutter bar D, Fig 53 is in the form of a hardened steel tube. The hollow cutter bar is slotted near the middle of the length to form an opening for the cutter E which in working position is confined endwise between the spring plug V at the rear and the sloping surfaces of the wedge F and the bevel end of the slot at the front

There is a V-notch in the front end of the plug to form a seat for the taper and rounded rear end of

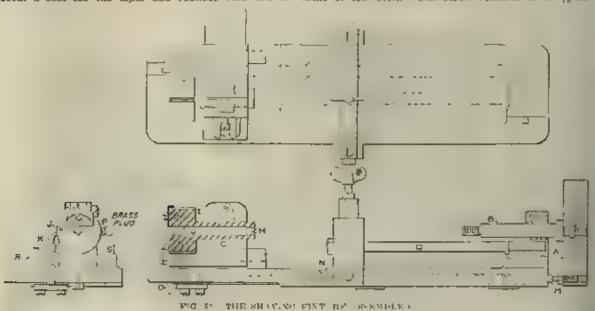
The operating wedge F is ground cylindrically to Bt the bore and thatled on its sides to enter between the cutter-guide plates. The series of notches across the top of the wedge come opposite another slotted



FIG. 61 SHAVING FIXTHER FOR CLEARANCE SLOTS FOR

opening in the take and form a means by which the wedge may be withdrawn after the work is completed so that the cutter may swing up into the tube.

The wadge, like the operating screw at its rear, is made of tool steel. The screw referred to is fa-in.



the cutting tool E, and n the outside of the plug there are four narrow grooves for oil passages.

The cutter is confined sudswise between guiding surfaces formed by two segmental strips I which are secured on upposite oner sides of the tabe by sweating in place.

in diameter having a quadruple V-thread. 16 pitch 1-in, lead, right-hand. This gives a very steep helix in this small diameter screw. A tension member to assure snog adjustment to the thread in the nut is provided in the form of the copper strip G' which is retained in a groove in the screw by two small H ister-

outward by the two short springs in the body of the them to manufacture their own tools and thus stimulate

head screws. The copper strip is threaded in position—the war and said that the practical solution of the Conin the screw, and when in place in the nut it is forced lra. Powers during the past three years had compelled

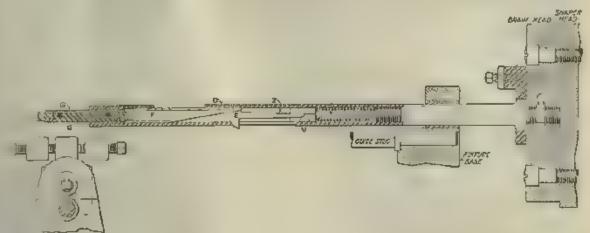


FIG. 52. CUTTER BAR AND TOOL DETAILS

Industrial Conditions Prevailing in England

BY DON J O'BYONE

Ever conservative and always patriotic the British mach ne-tool manufacturer has entirely lost sight of his individual interest in the worthy effort of prosecuting the war. He has sacrificed his art of invention and all theories of production to the dominant task of the moment. He is taking no chances with Mars. The tool or the machine that was not absolutely necessary to war efficiency has been lost sight of and the consequence is that in these days a great part of the everyday Britisher's life is lived in a fashlon that suggests a reversion to the prim tive. The consequence is that five of the largest machine-tool menufacturers in the United Kingdom have gone into liquidation during the past year-one voluntarily, the affairs of the other four being wound up by the Board of Trade.

The Machine Tool Association, Limited the great organization of manufacturers, has joined in the appeal for the Industrial Reconstruction Council. The object is to conserve the industrial health of the nation that now exists and to revitalize industries. Of course such a scheme of reconstruction deals with varying elements, such as the bringing together of abor and cap ta., the creation of demand, etc., but the machine-tool men have injected a positive demand for government subsidy to enable them to keep up their battle in the economic arena. At thour mosting to discuss ways and means, Feb. 21 ast, J Judson of the Judson-Jackson Co., of London and Birmingham, one of the largest firms in the big-tool trade, complained that excess profits were based wrongfully on the prewar standard of profit. He referred to the enhanced price of American machine tools and said he doubted if a single member of the as-

screw G, this adjustment being provided for by the their genius as well as their capacity for production. clearance under the heads of the retaining screws which Speaking of all postwar competitors as a class Mr Judson summarized the government's duty to the muchinetool men and the manufacturers' duty to themselves in the following words

> "If they [competitors] travel we must travel tf they advertise largely so must we, if they plane a givensized lathe bed in ten hours so must we; if they machine a certain sized pulicy in two hours so must we; if they adopt more up-to-date machinery so must we. What is the remedy for the state of affairs with which we find ourselves surrounded? At present the nation is spendng about \$7,000,000 (\$35,000,000) a day on destructive purposes. Let it spend an equivalent amount for constructive purposes. By allotting a few hours' war cost to the machine-tool people the government would be restoring a most important industry to an absolutely

> The great length to which Britishers have gone to efface their personal desires and to concentrate on war efficiency is an interesting chapter. Nothing is made except the absolute necessities of life for the stay-athomes. The only pleasures the average Londoner allows himself are his ale and the theater

> The reversal to the primitive in manners of living has had a serious effect on all manufacturers whose plants could not be adapted to war needs, and the recital of simple living to which the people have settled down might sound ludicrous in this entightened age were they not the annals of patriotic self-accrifice. Everything advertised in the newspapers and magazines must have a war use or the advertisement is frowned apon. The inventor with ideas other than tried and proved ones Onds on market for them.

Shoe machinery should be in great demand, but the British manufacturer literally 'sticks to his last." This is no time to make a change in his methods of production and he will not. Again, the people are encouraged to repair their own boots and shoes, and the writer has seen women who were more at home in the sociation was receiving half the sum for British-made refinement of their own homes than in the environs of goods. He seeked forward to German competition after cobbier's shops preclaim their genius as shoe menders.



VI. The Receiver-V

The illustrations presented show unusual profiing cuts, spline-milling tools for an angular slot and special granding and reaning appliances. The grinding apparatus flutshes the end of the receiver to correspond to a height gage under which the work is tested in vertical position, and the reaming tools accomplish the difficult took of farming the tapered sloping wings for the curtridge guide in the top of the receiver

CLLOWING the performance of the operations already illustrated there are a considerable number of additional profiling cuts to be made at various points on the receiver, and several of those are illustrated herewith

The first operation to be shown in the present views is represented by Fig. 54 and I heatrates the process of profiling the ejection opening which is cut through the body of the receiver and into the main hole from the right-hand side of the forging. It is accomplished in the facture for holding the receiver sweng over at the necessary angle for the profiling cut, this fixture having at the right two form plates for the guide pins. The lower plate of the two contains the guide slot for the profil ug of the right-hand side of the ejection opening, which is seen under operat on in the illustration. The opposite side of the slot is profiled out with the guide pin working in the slot of the upper plate, which is here represented swung out of position at the back of the pin. This supplementary guide plate is pivoted on a stud near the rear end of the lower former, and when swung around into operative position it is fixed in correct location for controlling the work movement by means of the knurled-head plug, which is shipped

through the a guing holes at the front end of both form plates.

Two receivers are seen on the table in front of the fixture, the one at the right with the ejection opening roughed out with an ordinary milling cuttor, while the other one has its opening profiled to finished dimensional

The fixture which holds the receiver for this operation has an index plate at the rear, with notched openings for the locking lever shown at the left, so that the receiver may be adjusted into two different positions about its axis for the profiling of the opposite sides of the slot.

Another profiling operation is illustrated by Fig. 55, which shows the method of milling out the inside of the platform ledge and the forming of the small lugs for the reception of the feed cover. In this fixture the front half of the platform surface is faced practically all over, the two receivers in the foreground showing clearly the appearance of the platform before and after profiling.

In connection with the finishing of broad surfaces, such as the top of the receiver shown, an unusual type of finishing cutter is sometimes applied, which has in place of the conventional end-mill beeth a number of V-grooves cut paralle straight across the end of the mill, forming a series of straight file-shaped teeth. This type of cutter acts as a rotary file for smoothing up the surface after the regular end mill has been used and is intended to remove on y a very small amount of meta.

The gaging fixture abown to the right in Fig. 55 is used in connection with the inspection of receivors after the platforms have been profiled to form the holding lugs along the inner striace of the ledge, as seen to the left in this view. The same fixture also gages the height of the flat striace profiled across the platform. The interesting feature of the gage is the provision for testing the positions of the small interior lugs referred

to and the adjoining surfaces of the wall or ledge along which these lugs are formed

The gage plugs for checkmg these locations are mi led off across their lower ends. forming a flat surface whose thin edges serve as the gage proper. The tops of the plugs an provided with small knurled extensions by means of which the gage members are rotated with the fingers to bring the narrow lower edges into contact with the work at the points that require gaging. The plugs thus constitute rotary-feeler gages which, when turned around in their sockets, must come into light contact with the surfaces under inspection.

While considering the type of tool in which the gaging members are rotated by the fingers, it will be of interest to show one more example

receiver in an earlier operation. The upper ends of the pins are flush with the top surfaces of the heads which

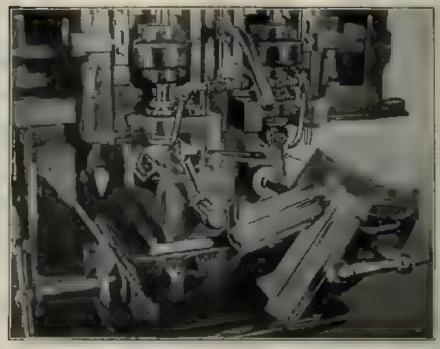
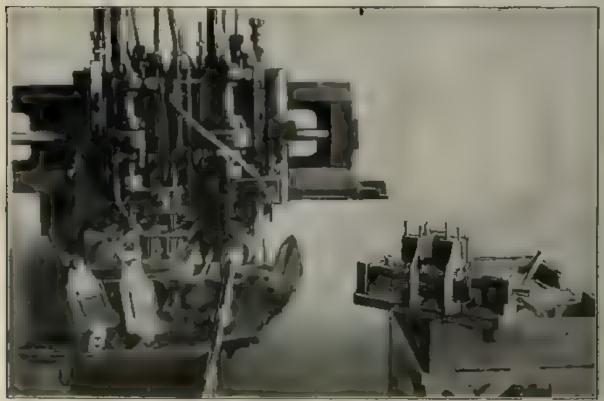


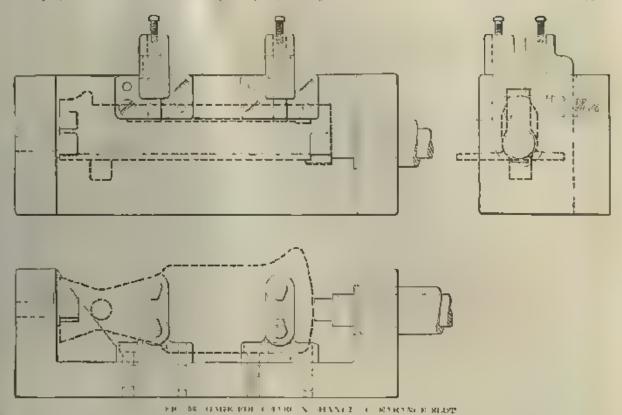
FIG. 34. PROFILING EDUCTOR OFFINING IN THE RECEIVER

embodying unusual features. In Fig. 56 a fixture is carry them; that is, the upper ends must be flush when t lustrated for gaging the position and width of the the bottom projections are awang into the slot in the charging handle clearance slot profiled in the side of the work. In this way the slot width and its position in the receiver are accurately checked.

In the profiling operations so far illustrated the re-



OF STATE OF CHARM TOWARD INNER FOR ESOPERATION IT



ceiver has been held in norizontal fixtures on the table of the machine. There are, however, a number of profiling cuts that have to be made with the receiver supported vertically, and one operation of this character is

FIR. 57 POOL TRING ENTRACTOR CLEARANCE

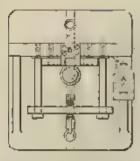
illustrated in Fig. 57, which shows the work set up for the recutting of the extractor, clearance cut on the inside and at the side of boit bore in the receiver.

The clearance cut is made with a profiling tool resembling a taper reamer, which is sunk into the metal at the side of the bore to produce a clearance pocket of the desired form and depth. This tool is clearly seen in the illustration, where the carrying fixture for the receiver is shown at the lower end of its guide, so that the top of the receiver stands clear of the cutting tool. The work-holding fixture is adjusted vertically in the guide at the side of the fixture base by means of the lever at the left-hand side, this lever having a pivot connection at the year and a slot in the middle which receives an offset stud in the sliding fixture for the purpose of elevating the latter to the proper height for the forming of the clearance cut. When the slide with the receiver has been lifted into operative position it is locked for the taking of the cut by means of a plug which is slipped back into a fixed bushing in the rear of the vertical guide

SECURING THE PUXTURE

The base for the fixture body, which is planed at right angles to the vertical guide referred to is secured to the profiling-machine table in the usual manner. The top of this baseplate is planed off and shouldered, as adjected, for the attachment of the form plate, which in conjunction with the guide pin in the spindle head controls the movement of the profiling cutter inside the bare of the receiver

Another vertical fixture which holds the work upright on the profiler is shown in Fig. 38. This is used in profiling the rounded shoulder shape at the rear end of

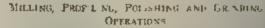


the receiver, the shape of this contour being indicated by the outline if the form place A. The receiver is located at the bottom on the abouldered plug which fits the counterlant at the front and of the receiver, while the upper and of the work is positioned by the lug at the back of the receiver platform which on

on a apline-milling machine is represented in Fig. 58 which shows all details of the fixtures for holding the work on the table of the machine. This operation is the spine milling of the ejector clearance front slot. As will be seen from the pian and end views, which show the receiver and also distinctly the latter is at an argle to the bore of the receiver and also distinctly the latter is at an argle to the bore of the receiver and also to the top surface of the work. The small slot must be cut by passing the shank of the spline will ng cutter through the ejection opening already profised in the opposite size of the receiver wall.

The slot to be cut it were at D. Fig. 50 and the above

The vlot to be cut is seen at D. Fig. 59, and the spine-miling cutter at E. The holding fixture consists of two heads F and G, the former carrying locating plays H and I and the latter the shouldered camp play I which is mounted and open ted I the same manner as in the case of numerous other fixtures a ready I has trated



following the above operations there are a number of milling profiling and polishing operations to be done before the receiver is ready for the grading of the face end. This operation No. 104, is idea a pished or the manner those rated in Fig. 60. The receiver is here mounted on an arbor in the engine lathe, and a special outer support is fitted to the inner shears of the lathe. The grind ag attachment is secured to an adjustable head or the carriage cross-slide, and the wheel spindle is swung crosswise to the centers to bring the edge of the wheel, into contact with the work.

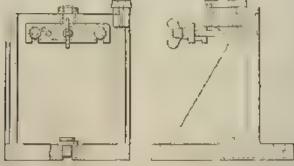
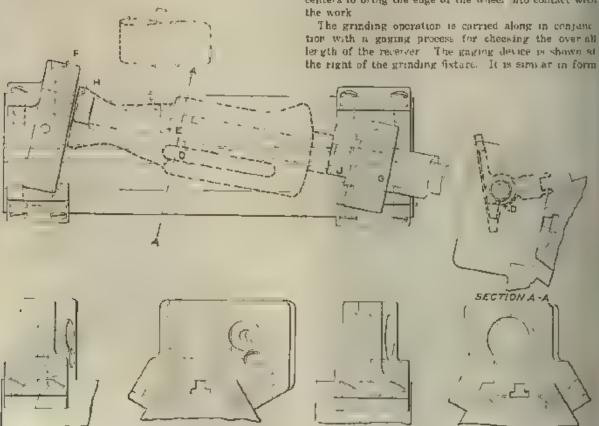


FIG. 35 PEATURE R. C. PROBLEMO END OF SEC. IVER

ters the opening on plate B. The receiver is held in this upper locating plate by the thornworker in slotted atrap C_{\star}

An awaward slotting operation which is accomplished



THE SE EMPOTOR CLEARANCE SLOTS, O'INC PINT BY

to the one used in connection with the original end-facing reamer thus supported above and below is fed downoperation on the turnet lathe. Its base carries an upright plug fitting the receiver bore and ground off at the

ward with the drilling-machine spindle into the cut Means of adjusting the bushing-carrying head are in-



KIG 60 GRINDING THE END OF THE RECEIVER

top to form a height gage for the length of the work, the top of the plug being used as a setting point for the dist indicator, which is carried on an arm mounted at the upper end of the other post located on the fixture mase.

A receiver undergoing and grinding operations may be placed over its plug on the gage and the dial indicator then applied to the top of the plug and the and of the work to determine how many thousandths must be ground off the receiver face. When the receiver is placed in the lathe and the grinding wheel brought into contact with the end surface a microm ster stop gage at the left side of the carriage may be sat to limit the grinding operation in accordance with the readings previously noted on the dial indicator of the upright gage.

After this operation both holes in the receiver are again lapped and a number of other operations, mostly hand, are performed.

MACHINE OPERATIONS PERFORMED ON THE CARTRIDGE Gaids Wings

Guide wings are placed at the aides of the slot on the top of the receiver, through which the cartridges from the magazine are guided down into the gun. The wings slope downward at an angle toward the front of receiver, and the opening between them tapers slightly with the greater width of opening toward the front. The narrow edges along these wings are machined to the required form and degree of taper in the drilling-machine fixture shown in Fig. 61. The fixture is mounted on a slaping base which tilts the fixture backward to the necessary angle for the machining of the wings for the cartridge guide.

The tool used in making the cut is in the form of a taper reamer with a long shank, which fits in the guide buxbings as shown. The lower end of the reamer has a small plot which enters another buxhing near the lower end of the fixture. The cutting part of the

dictated in the alustration. Fig 62 illustrates a fixture for hand ream ng these cortridge guide wings and shows more clearly the application of the finishing tool. The large end of the reamer is attached to the long shank by a threaded tip on the latter, which fits a tapped hole in the reamer body, and has a threaded portion on this diameter for ston and took muts which limit the lepth to which the tool is to be operated. The tool is operated by the knurled disk attached to the outer end of the shank, and when run down to lepth the stop codar prevents further end movement by coming in contact with the bent azm of the steel stop bracket B which is secured by screws

to the back edge of the reamer guide .llastrated at C. The drawing of the fixture, Fig. 62, illustrates fully the method of holding the receiver in position, and the front elevation shows the manner in which the tapered



FIG. 11. REARING CARTRIDGE-OUIDE WINGS

reamer passes down into contact with the edges of the cartridge-gu de wings when the tool is fed along with the hand knob. The shape of the opening between these wings and the clearance cut in front of them may be seen in the plan view of the fixture, where the outline of

the top of the receiver is clearly represented by the dotted line.

The accuracy of the cartridge guide wings finished in the taper-reaming process is tested by the application of the flush plus in the gage shown to the right

Chicago, Samuel Gumpers of Washington and Robert Newton Lynch of San Prancisco.

This is the beginning of what can and should become a movement of great importance. But it must not be forgotten such a vital question amonot be successfully

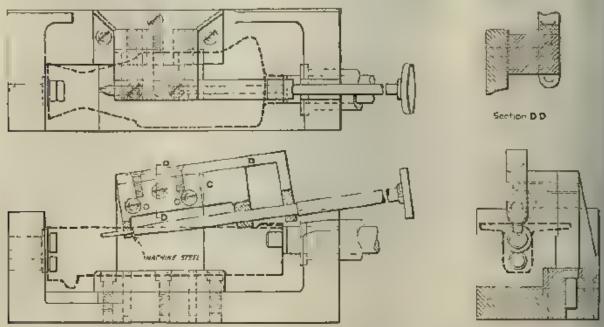


FIG. 62. HAND REAMING FIXTURE BY B CARTRIDGE GAIDS WINGS

in Fig. 61, the lower ends of these p.ns having snitable outlines and dimensions for testing both the position and depth at each end of the wings.

A Nation-Wide Americanization Plan

The Americanization conference recently held in the Interior Department at the call of Secretary Land adopted the following resolutions:

1. The adoption of the policy that the federal Government should cooperate with state and, through the states, with the local communities in carrying on an extensive, intensive and immediate program of Americanization through education, especially for non-English-speaking foreign-born edults.

2. That the industries employing large numbers of non-English-speaking foreign-born persons should cooperate with local communities and with the state and federal governments in carrying out this proposition.

3. That adequate appropriations should be provided by Congress to be expended through appropriate governmental agencies for the foregoing purpose.

4. That in all schools where elementary subjects are taught they should be taught in the English language only

This conference was attended by 18 state governors, representatives of the State Councils of Defense, and representatives of industrial concerns. The following committee was appointed to present a program to Congress: Governor Stewart of Moutann, Governor Manning of South Carolina, Governor Miliken of Maine, Levy Mayer of Chicago, Harold T. Clark of Cleveland, Arthor T. Somers of New York City, Hale Holden of

bandled perfunctorily. It is not a matter of passing resolutions and then letting things go on as before,

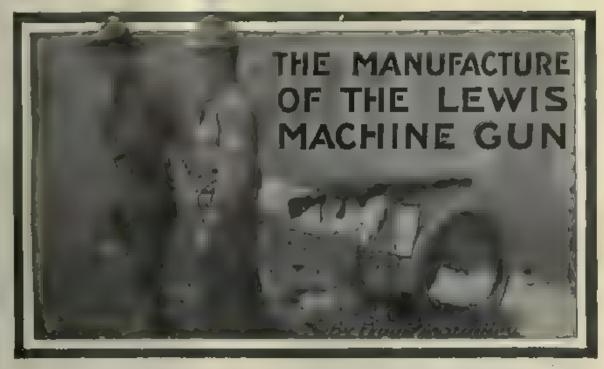
There is great need for a real Americanization movement all over the and, but it is a bigger problem than is realized. It is a human problem and must be handled in a humanly way by men and women whose personality is peculiarly fitted for this work. It must not be delegated to those who lack sympathy with those among whom they will labor and who hold race prejudices of any kind.

Americanization is more than the teaching of English and learning the Constitution. It is the incoleation of American ideals and ideas. And this can only be done by showing the foreigner that they are real, not sham-

We must all help if Americanization is to become real. In our daily contact with the foreign born we must show that we mean what we say; that this the land of the free and the brave; the havon for the oppressed—not a place where oppression merely three a different form. The foreign born must have a first chance, must not be exploited by employer or felical worker. He must be treated as a human being without patronage or hypocrisy.

The Americanization of our foreign born is a reaproblem and one which all of us must join in and settle It will not be helped by personal abuse of German with the burning of German books or by forbidding the teaching of the German language. It cannot be entirely delegated to even the most competent teacher-

There are a number of books on this subject use of interested should communicate with the Netword Americanization Committee, Engineering bushing New York



VII. The Receiver-VI

This closing article on the receiver will be confined principally to certain important operations that take place as the work approaches completion. The illustrations show the militing of the parrel thread in the front end of the receiver, the qualifying of the front end after threading, the grinding of the magazine hub to gage, and the grinding of the lock-up shoulder in the bars, which is the last machine operation performed on the receiver, the piece being ready then for assumbling.

HE thread-miling operation in the front end of the receiver is accomplished with an attachment in the engine lathe, which is illustrated in Fig. 63, where the work will be seen held in a special fixture which is mounted upon the nose of the lathe spindle and supported at its outer end in a steadyrest, the jaws of which are adjusted to a cylindrical surface finished at the outer end of the fixture body.

The receiver in this operation is carried at its noer end upon a split plux or short mandrel fitted in the nack of the latne fixture, and adjusted to fit tight in the receiver hore by means of a tapered plug drawn back into the carrying mandrel by a closing rod and handwheel operated at the rear end of the spindle. The outer end of the receiver in which the thread is to be cut is securely clamped in the front and of the fixture and is then tested in the mouth of the hose for running true by means of the dial indicator shown mounted upon the upright on the baseplate to the left of the carriage. This indicator is constructed with a floating contact arm, the rear end of which operates under the spindle of the dial gage, so that any oscil-

latory movement of the front end of the arm is transmitted to the gage pointer where the fluctuations may be read on the dial. By application of the indicator to the end of the receiver counterbore the work is assured of running true before threading operations are started.

The miling-cutter spindle is mounted in an adjustable head on an upright fitted at the bottom for lateral adjustment on the cross-slide guide on the carriage.

The lathe-spindlo drive is modified to give the necessary slow rate of rotation to the receiver during the thread-milling process. It will be understood that the milling apparatus is adjusted at the outset so that the cutting teeth will start the thread at the exact procedermined point in the rotation of the receiver With similar procedure in milling the thread on the barrel, the qualifying operations for assuring correct results in assembling these parts will be greatly facilitated.

This naturally necessitates the application of some device for locating all receivers in the rotating fixture in precisely the same angular position about the axis of the holding plug or mendrel at the rear end. The means of establishing this relationship between the work and the rotary-fixture barrel is found in the hardened plug inserted in the plate which is definitely located across the front end of fixture and work, this plug entering the small hole or piston bore in the receiver.

In Fig 68 a threaded receiver is shown on the lathecarriage wings with half the rear end cut away to show the character of the threaded and courterbored portions that form the chamber for the reception of the barrel. The gages for testing the threads are seen on the beach immediately in front of the work.

Of the three gages shown in the group the one to the left is for testing the thread sione as to accuracy.

The gage at the right is a qualifying too, and is applied to the work to determine if the thread is located correctly in respect to the end of the receiver, so that when the gun is later assembled the barrel will screw up snugly to the abutting shoulders, with its locating lug in correct position, that is, on the top and central with the center I ne of the receiver

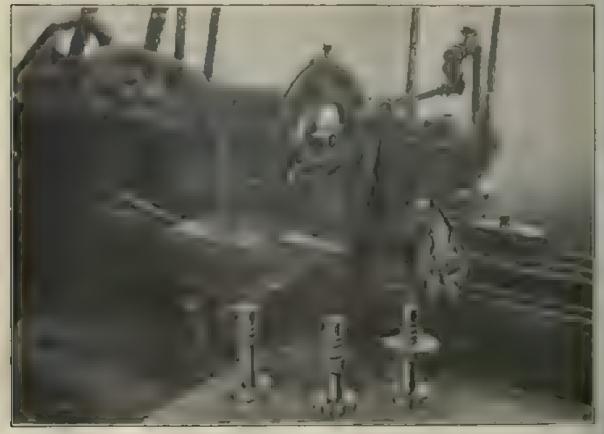
The application of a qualify ng gage in the bench operation is shown by Fig. 64. Each receiver is here touched with scraper and file, removing the least possuble amount of metal until the edge of the gage comes almost into coinc dence with the receiver edge. It requires very little touching of the work at this point to bring the gage up to the desired position, and it is of interest to note here that the final qualifying operation is not performed until after the receiver has been passed through the browning process, as the very thin coating formed or deposited upon the work has to be dead with in the final test with the qualifying gage. The browning and fluish qualify ug, therefore. come almost at the end of the series of operations on the receiver, the only ones that follow after (aside, of course, from inspecting) being the grinding of the internal lock-up shoulder and the assembling on the gun-

It has been pointed out that as the receiver approaches completion there are various banch operations in the line of shaving and filing of certain surfaces all worked to gages and taking care of various points where machine finishing to gage would not be feasible. These hand processes all told are, however, few in



FIG 44 USING THE GAGD FOR QUALIFYING

number—remarkably so, in fact, considering the total number of operations on the complete schodule. These qualifying operations just referred to are possibly the most important and most interesting of the series.



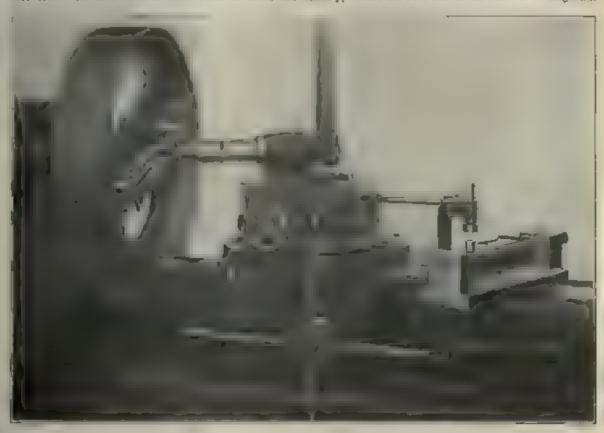
FIC 63 MILLING THE THREAD FOR THE BARPEL

it is desirable to present in this article, both having to do with grinding. Fig. 65 illustrates the method of finishing the magazine hub or boss at the end of the receiver with the aid of a grinding attachment. The machine employed is a flat turret lathe with a big open faceplate for mount og the work-holding fixture and a pair of slides for carrying the grinding attachment

The character of the work fixture on the inceplate is plainly illustrated, and the method of operating the granding wheel over the magazine boss will be ap-

There are two more mach and allustrations which with the wheel in the bore of the receiver and against the lock up shoulder. The receiver is mounted upon an expanding mandrel carried in the lathe spindle and adjusted to grip the work by the bore by means of a draw-in plug operated by a red and a handwheel at the rear end of the apindle.

This gage consists of two separate members which are comb ned in use to test the position of the shoulder The gage head to the left is made up of a threaded sleeve which is adapted to screw into the thread milled in the receiver end, and in this sleeve is fitted a m crometer screw with large graduated head. The parent to the observer. The fixture for gaging the other member of the gage is a shouldered rod which boss after the receiver has been removed from the is all poed late the rear end of the receiver to be ground



PIG. 68. GRIND NO THE MAGAZINE HUR ON THE RECEIVED

receiver is taken out of its grinding fixture. The gaging device in this view goes further and not only gages the boxs again for size, but also tests it for accuracy of location as finished on the receiver. The gage spindle carries a hollow cup or ring at its lower end, which must pass over the base while the receiver is fixed on its central plugs underneath.

What is probably a novel practice to many readers is adopted in the hardening of various points on the receiver. This is the spot-hardening with the oxyacetylene torch for heating at the precise point where a hardened surface is necessary, the surrounding metal not being affected and the receiver being thus kept free from distort on.

Fig 66 illustrates the internal grinding operation

much no is seen to the right of the turret. Ring guges and its shoulder or column brought into contact with are, of course, used for testing the boss before the the lock-up shoulders which are to be finished with the wheel. The micrometer spindle may then be operated to bring it against the collar on the gage rod, and a reading taken on the dial to determine how many thousandths must be removed by the grinding whee to bring the lock-up shoulders exactly the right distance from the receiver face.

> As explained in earl or installments of this article, the lock-up shoulders for the bolt are produced originally by a screw-machine operation, in which recessing tools are applied for forming an internal annuar channel the rear face of which becomes the lock-up shoulders.

> After the gage in this view has been applied to a receiver, as explained, and the amount to be ground oil thus found by inspection of the micrometer dial, the work is placed upon the holding mandrel in the lathe

spindle and the internal-grinding wheel run into the bore until the starting of sparking shows that the wheel on its slender spindle is just in contact with the lock-up shoulders to be finished. A micrometerstop at the front of the carriage is then adjusted in accordance with the reading on the micrometer gave in making the preliminary measurement for position of the shoulder before the receiver is placed on its

the exorbitant rates of pay that have been offered by contractors who were working on the cost-plus basis.

Rates were raised continuously, regardless of the fact that in many cases the work upon which the men were previously employed was quite as necessary to the conduct of the war as that for which the excess rate was offered.

Instances have been cited where contractors has



FIG 86 INTERNAL GRINDING IN FINISHING THE LOCKING SHOULDERS FOR THE BOLT

grinding arbor, and this carriage stop then allows the grinding wheel to be advanced the exact distance in thousandths required for finishing the shoulders to correct dimension from the face of the work.

Cost-Plus Basis for War Supplies By C 3 Morrison

On page 937 Vol. 46, of the American Machinist, there appeared an article by the present writer under the above title. All of the difficulties and dangers that were then pointed out in connection with the cost-plus method of payment have been encountered.

The costs of all such work have been extremely high There have been and still are numberless questions as to what constitutes cost, and in some cases the plan has even defeated its own ends by a owing up the work owing to the excess of labor, which excess was sometimes so great that men could not work efficiently because of congested conditions and interference. This excess of labor was of course, added to increase profits.

Probably the greatest difficulty has resulted from the unsettled condition of the labor market by reason of

sctus ly been to other shops and endeavored to take men from their jobs by offering higher pay. Naturally these contractors were willing to pay the advanced rate as the more money they paid out for this purpose the greater would be their profits.

A recent proposal is to let contracts on a cost-plus fixed-profit basis which is a step in the right direction and will go a long way toward stabilizing conditions, but it would be better still to take one further step and allow the contractor to make a profit in excess of the fixed profit on condition of their reducing their costs below some predetermined standard.

The great flarry and general disturbance occasioned by the entry of this country into the wer has now passed, and it should be possible to predetermine standard costs for all jobs and thus establish a basis for origina profit as well as the chance for an additional profit.

If the contractor can materially increase his profits by decreasing his rosts he will endeavor to get his work done for the lowest possible figure, and thus the confusion provailing in the labor market will gradually be reduced.



 $_{
m VIII}$

portion of the receiver, and its contour is in fact made to the same dimensions as the exterior of the receiver platform, so that the two parts match up for the entire length of the cover which extends over two-thirds of the recalver length. The feed cover is a drop-forging which in its original form appears, as shown, to the left in the upper row of covers, Fig. 67. The

work in various stages of progress, from the forging to the finished feed cover, is represented by the other members of the group in the illustration. The finished cover will be seen at the left of the lower row of parts or directly under the rough drop-forging shown in the upper row in the illustration.

Some of the various steps in the transformation of the piece from the rough forging to the fin shed article may be followed and should prove of interest to the reader

There are over 60 distinct operations in the making of this feed cover as acheduled in the operation-sequence sheet which follows.

The feed cover is first ground on the bottom, then it is placed in a jig. Figs. 68 and 69, where three smal, bosses, or hubs, on the top face are nollow milied to form locating points for further operations. Two of these hubs are near the rear end of the feed-cover forging and the other is near the front. They are seen clearly on the covers shown in front of the figs

NHE feed cover of the Lewis gan fits over the top three-point bearing for the work in other jigs and of the receiver and incloses the feed mechanism. fixtures and that as the piece nears completion they It corresponds in general form to the upper are removed since they constitute no part of the fin-

> ished feed cover. Two of the habs will be noticed in the rough on the drop-forger

The Feed Cover—I cover at the upper left-hand corner of the group in Fig. This member is made from a drop forging and 67 The third is produced in has two small hubs machined at the roar end the jig by hollow milling for locating in various flatures and fins. The down into the raised surface engravings show typical tools and operations in near the front and of the profiting machines drilling machines, etc., and forging. The hubs are bolillustrate gages for checking the accuracy of cuts. low milled to a diameter of i in., and the adjacent scats faced to 12 in in diameter Two jigs of the same construction are used under

the spindles of the mult -spindle drilling machine. Fig. 68, each set of spindles carrying roughing and finishing hollow mills. One jig is shown opened, the other closed, and in connection with the illustration, Fig. 69, they show the general features distinctly. In the latter the work is shown resting against stops at side and end and secured by screws in the top and at the side. The top plate is secured when closed by three T-head clamp screws requiring only a quarter turn for fastening or releasing. The thumbscrew through the side wall for pressing the work sidewise against the rear stops is secured by a short binder handle which acts as a lock-

The three small hubs hollow maded on the face of the feed cover are held closely to size and to the correct center distances apart, so that the work will locate properly in other fixtures. In Fig. 68 the knurled gage near the middle of the druling-machine table is a limit gage for the diameter of the hobs. The rectangular in Fig. 68. It will be understood that they form a block with upright vertical rod in front of the first

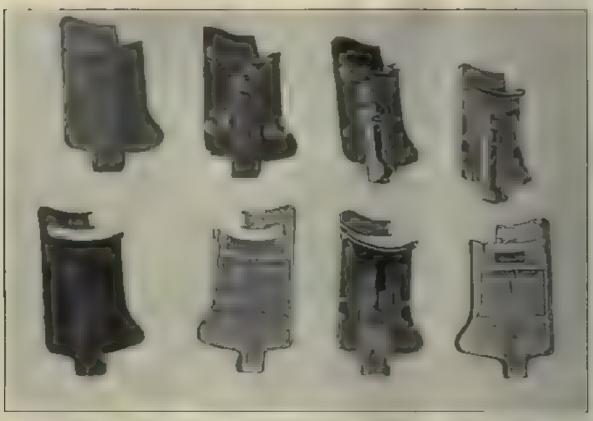


FIG. 97. THE FEED COVER IN VARIOUS STAGES FROM DROP FOREING TO FINISHED WORK



FIG. 28. JIGS FOR HOULOW MILLING THE LOCATING HURS ON THE FEED COVER.

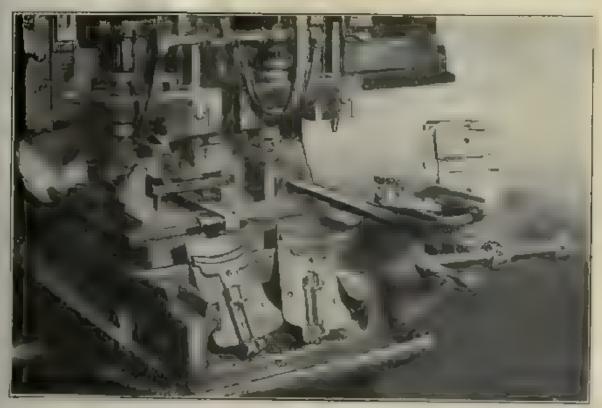


Fig. 71. PROFILING THE TOP AND THE SIGHT-LUG SIDES

Operation 5—The cover at the left is as it appears before the operation while the one at the right has been profiled ever the top suffice, across the shoulder in front and along the skine of the sight ug



PL TO PROPE OF THE OCTO OF SHIPE CRITER FROM COVER

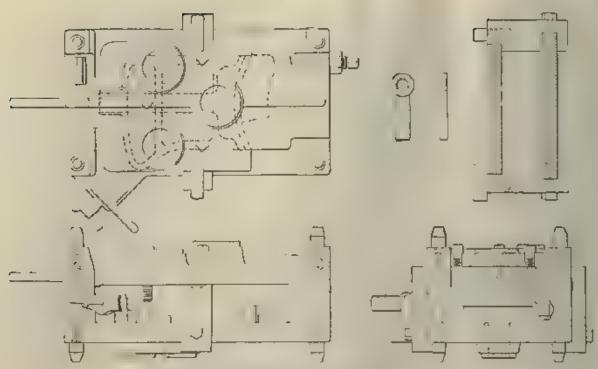
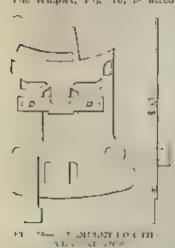


FIG. 69 OF SPERIOTES, WHISTOWAY 18/1 11/38

jig is a Push-pin gage for testing the depth of the seating out from the top of the guide bishings. The gaging future at the right of the tible is fitted with flush pins for test my the piece while it rests upon its three bearing points. The gage at the extreme left for testing the center distance of the two rear habs.

The templet, Fig. 70, is fitted with two projecting



bushings to fit over the rear habs of the work and is stoped externally to corre spond to the feed enver conteur besides having num rous openings cut out to represent various lugs and surfaces on the face of the cover-This templet is applied to the feed covers as they come from the jg Fig. 68. to make sure that a surfaces will machine up properly without on undue

amount of meta at our snot and a corresponding y un led amount of stock at opposite points or surfaces of the work

The templet man be applied to the work at any time to determine I the forgings in a given lot are being controls, positioned in the 1g so as to leave a fulrly in form amount of material at all points, and any adjustments found desirable in this way are readily attended to

The first profiling operation is illustrated by Fig. 71 This operation, No. 3 is he profil to of the opsarface and If the sides of the sigh log of he shoulder at the front end leaving stock on the forward lig or sight base for camping. Two feed covers will be seen via flat bar with two holes the right obstance apart. At the front of the profiber dischine one as I appears oef re the profilms operation the other profiled over

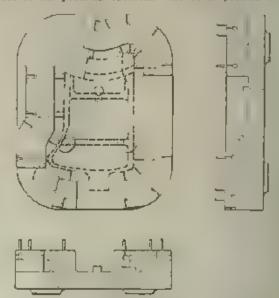


FIG. 75. A 1391- FOR THE PERF-COVER CONTOUR

the con surface across the shoulder in front and allogthe sides of the sight lug. The method of hold, is the work in the fixture is quite unusual and will be appreciated or examination of the fixture details in Figs. 71 and 72.

of the two 2-in, hubs formed in the hollow-miling process which enter hardened-steel burbings in the brackets. The other end of the work locates against

the three brackets by a triangular shaped plate E and a long wedge F, which when proseed into place bears against the spherical face of a boss G at the center of the triangular plate E, so that the latter is forced up evenly against the under surface of the feed cover to be machined.

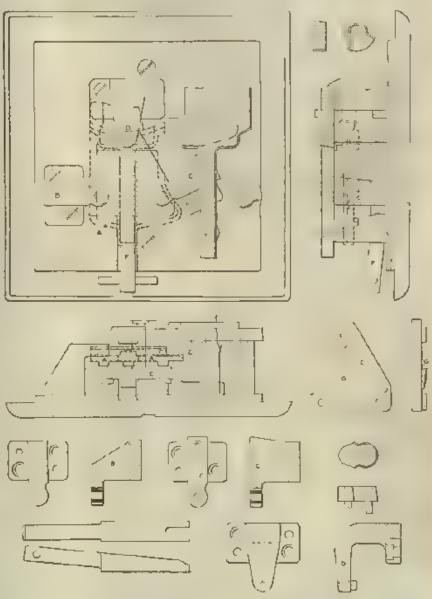
The two g-in, hubs on the top of the feed cover enter bushings in brackets A and B, the holes of which are lapped out to 0.376 in, so that there is only 0.001 in. clearance for each hub, thus assuring correct location of the work sidewise in the fixture. The 15-in seats faced around these hubs by the hollow mill bear against the under surface of the brackets which are made to a radius of \$ in. at their outer ends where the work takes its bearing, thus leaving ample clearance space for the profiling cutter used in surfacing the top of the work. The three bearing surfaces under the three brackets at front and rear bring the work perfectly level; and the clamping plate E having three projecting plugs in its upper face to take bearing against the bottom of the work secures the latter firmly without possibility of distort on when the operating wedge F is pressed into godieog.

The form plate for coatrol ng the guide pin and movement of work under

But gage shown on edge tests the thickness and position of the sight lug, this gage fitting over the two 3-in hubs on the food cover and therefore gaging the sides of the zight hig in respect to distance from the two tubs. The gage jaws are provided with pins, as indicated, which are brought into contact with the surfaces to be inspected. The long wedge and plate of profiling the outside shape of the feed cover

Upon referring to the latter Illustration the feed shown at the side of the gage are dup leates of the two cover will be seen at A located against the under side parts used in holding the work up against the under of the overhanging fixture brackets B and C by means side of the fixture brackets as previously described in connection with Fig. 72

After the operation just described several other profil ag and milling cuts are taken on the work. One a steel plug in the under side of a third bracket D. of the profiling operations consists in milling two The work is pressed apward against the under side of grooves along the sides of the front lug at the center



PIO. 12 THE PROPILING PIXTURE

the cutter is clearly shown and needs no description. of the plate, leaving a Thoad on this lug for future The gages for the profiling cuts are seen on the clamping purposes. That is, the lug is thus formed to swall tray on the right of the table in Fig. 71. The the right shape to receive a clamping block which has a T-shape opening, allowing the block to slide over the T-section for the purpose of drawing the work down tightly in its holding fixture. One of these clamping blocks with the T-slot mi led across its head is shown on the right-hand corner of the profiling machine table, Fig 73, this view illustrating the fixture and method

An assembly drawing of the fixture and certain details are illustrated in Fig. 74, where the holding block with the T-opening referred to is represented at H. When the feed cover to be profiled around its edge is placed on this fixture the clamping block His in appermost position, allowing the sight-lugshoulders to allp into the T-opening, and the eccentric stud I is then turned over by its cross-handle to draw the work downward against the top face of the fixture with the f-in, hubs on the work entered into the locating bushings J in the fixture top. These bushings are the exact size of the locating hubs, and they position the feed cover exactly on the center has of the holding fixture. The outline to which the feed cover is to be profiled is indicated by the contour of the form plate K

SEQUENCE OF OPERATIONS

G ad ho on surface

I follow will habe to she and spot hearing at front end.

This is no surface sides of sight the and shoulder at front rd, it wings need on soward his or slight bear for clamping to crow the lin side of the first rd.

The line to provide the side of the side of the analysis of the side SEQUENCE OF OPERATIONS tion)
Profit cartridge guide us cam surface (finish)
Profit raches on op extinter-guide cam surface
Bill car sidge guide enemy thearmer in end of a
Profit pib and radius cut in enterior court ing From the same radius out in entrings going ing froids clearance out at right side of fawl clearance and tap of pavel high Profits out stock at rear and of the at magazine clearance stot for sampling. Hough poish descital for stamping. Roll in stamp some 38 10 Rough out pawi-clearance cut, Hollow mill pawl hubs. Button cut ridge reset initialization flow.

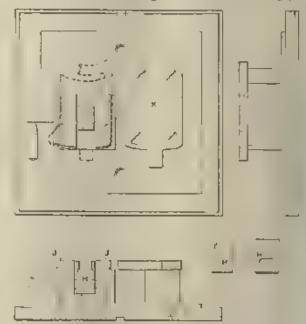
Proff magnitude of grane slot illiant from a magnitude of grane slot illiant from a magnitude of grane slot illiant for the grane slot from a magnitude of grane of g El contrado y de Creta pará lase. El constand brent comers ella ton a and brent comers ella ton a spilabol. The to receiver gage. File or 100 style 1880 break inside Sa v off lora lag 12gs Rough pollod that surface Drift extrible whide-string hale black of 1 is like

Sant Bus in the articles describing the manufacture of the receiver of the Lewis gun, illustrations were presented showing a mu tiple flush-pin gage for inspecting the entire outside shape of the receiver at one setting in the gage. A similar type of gage for the same oper- the cup center standies it while the band is turned

has break o tolds how re,

ation on the feed cover will be noticed at the right of the table on the profiling machine, Fig. 73, and the construction of this gaging device is brought out clearly in the illustration, Fig. 10

The gaging fixture has a cust-iron base in which are aserted two hardened and ground bashings lapped out to 0,375 in. for locating the feed cover in the gage



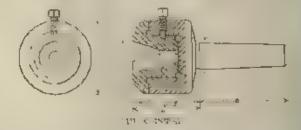
PIG 24. TO PETER POR PROPERTY THE OFFER

by means of its two small habs which are a snug fit in the bushings. The front end of the feed cover rests. as in previous operations, upon a hardened plug located wear the front on the center line of the fixture. The wide lugs which form the wall of the fixture are bored out to receive thirteen 1-in.-diameter flush pins which operate at the proper angles to gage the various curves, slopes and straight lines that make up the contour

Each of the flush pins is drilled crosswise for a small operating pin which slides in a vertical slot muled for a short distance in the top wall of the fixture.

Cup Center for Projectiles BY R. S MYERS

For hand turning on any type of shell the cup center design shown in the illustration will be found very handy. The revolving member A is fitted to the nose



of the she I and hardened. The shank is ground to % the tanstock of the laine. With a shell held in the chick



HERE are many other examples of important fix tures and gaging tools used in connection with

be shown in this article. One of these, Fig. 76, is a fixture for profiling the lucking lug on the right and laft tides, the operation being No. 18 in the schedule. This fixture makes use of the same method for locating the feed cover by the f-in. habs as described in connection with other tools, the bushings in the top of the fixture for receiv-

ing the hube being clearly shown in the drawing. An eccentric shaft and a T-slotted clamping head are utilized, as in previous examples, for drawing the work down anugly to the fixture face. The eccentric shaft, it will be noticed, operates in a harnened and ground bushing fitted in the side of the fixture. An additional clamping device in this tool for steadying the front end of the work consists of a hook-shaped bolt which is drawn in from the right-hand side of the fixture by means of a large wing nut at the opposite side, the end of the work thus being gripped between the bolt head and a stop plug at the left to resist side thrust due to the action of the cutter

The bott is prevented from turning by a short cross-pm. wh ch enters a slot in the fixture and is released from the work by spring pressure when the nut is unscrewed

A type of fixture in which the work is held at an angle for a profiling cut is shown in Fig. 77 The operation performed in this tool is No. 23, profiling the cartridgespring gu de clearance slat. This angular position is in-

d cated in the drawing, which gives all important details of fixture construction. It will be noted that the method feed-cover operations, but only a few more wil. of locating and securing the work is the same as em-

IX. Feed Cover—II

This section of the feed-cover article choice a few of the operations in profiting the locking lugs, profiling the cartridge-spring clearance opening profiling the pawl-cisarance slot, machining the night ing, etc. The illustrations cover a number of important gaging devices which are essential in holding the parts to exact dimensions.

ployed with the fixture last described. The ch ef points of difference as compared with preceding fixtures are to be found in the angular block which carries the work and in the shape of the slot of the form plate which receives the gazde pin on the profiler head. Another profiling operation of interest is the milling out of the pawl-

elearance stat, roughing and finishing cuts being required as in many other operations of similar character. The roughing of this cut is performed in operation No. 31. After the pocket or clearance has been roughed out two hubs of ‡ in in diameter are formed in the bottom of the clearance cut by a hollowmilting operation, these habs serving as pivots upon which are mounted later the stop pawl and rebound pawl for the magazine food. The finishing of the pawl-clearance cut is attended to after these two small hubs for the pawls have been hellow milled to size and denth.

The fixture for both roughing and finishing the profiling cuts in the pawl-clearance seat is illustrated in Figs. 78 and 79. In the former Mustration the work is show undergoing the profiling operation, the auxiliary form plate for the guide pin for the other cut being shown swong up and out of the way of the lower form plate. The shape of the guide opening in the lower plate is best seen in the illustration, Fig. 79, where in the plan view the upper plate is shown removed.

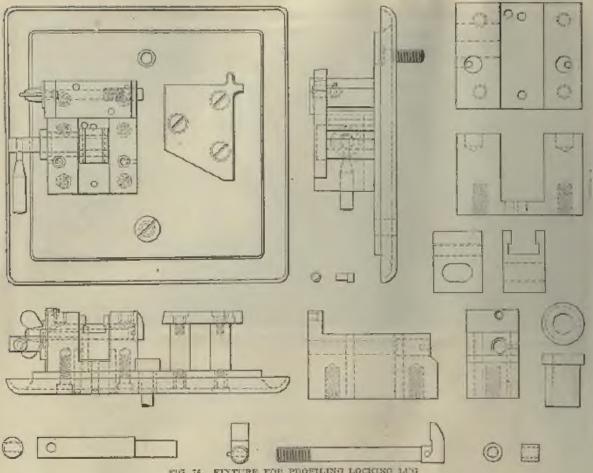


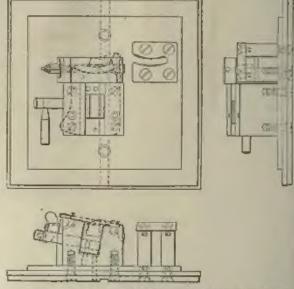
FIG. 16. FINTURE FOR PROFILING LOCKING LAG

The shoulders C in the form plate B prevent the profiling cutter from working into the corners of the rectangular opening where are located the pawl-carrying habs which are formed in the hollow-milling operation. The other plate A, having a rectangular opening without shoulders in the corners, allows the work to be operated upon around the entire edge of the rectangular seat, When the upper plate B is in service, it is held in correct alignment with the lower plate A by a stud, or pin, which is fitted in that plate and projects upward to engage the slot in rear end of the swinging plate B.

The method of holding the feed cover in this profiling fixture is similar to the one employed in connection with other fixtures that have already been described somewhat in detail.

The gaging of the work as it comes from this profiling fixture is accomplished with the device illustrated by Fig. 80 and the templet Fig. 81. The latter tool is made of Jain. flat stock fitted to a knurled handle and applied to the pawl clearance opening to test its contour.

The gaging tool, Fig. 80, is in the form of a fixture whose base carries two 2-in bushings for holding the feed cover by the two hubs at the rear end or in the same manner as the work is located in the other fixtures illustrated. At the other end of the fixture base is a bracket with a long head, which is bored out vertically to receive four i-in, plugs, the lower ends of which are finished suitably to form contact-gaging surfaces while the upper ends are drilled to receive small operating handles. The lower part of each plug is ground at E to 1-in



PIO. 71. PROFILING PINTURE FOR CLEARANCE SLOT



FIG. 78. A PROPILING FIXTURE FOR TWO DIFFERENT JUTS IN THE PAWL-CLEARANCE SEAT

diameter, and with this small end pushed down into conplug at F comes flush with the top surface G of the bracket head, so that the four plugs constitute a set of flush rin depth gages for the bottom of the opening.

For gaging the sides of the opening for correct positact with the pawl-clearance seat the upper end of the tion each of the four plugs has a winged portion at H formed by flatting the sides of an enlarged shoulder, and when the plug is turned the ends of the wings provide a contact test for the profiled edges of the opening.

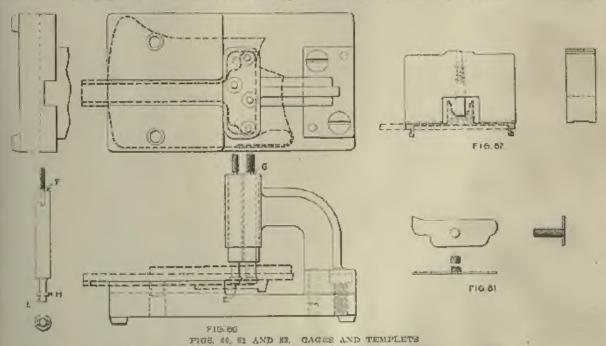


Fig. 49—Gages for the pawl-elegrance opening: Fig. 81—Temples for contour of pawl-elegrance opening. Fig. 53—Gage for seat on agent log

Two of these plugs, it will be observed, are so located as to gage the ends of the cut, the other two the sides.

Following a number of operations on the sight lug and bed on the top of the feed cover the gage, Fig. 82, is applied to the work to test the spring-locking seat at the front end. This gage has a body which straddles the lug and carries at the middle a flush pin, the lower end of which contacts with the surface of the profiled seat.

One more operation is included in this article; this is

operation No. 46; for profiling clearance for the sight-elevating screw. The fixture for this work and the method of holding the piece will be understeed from Fig. 88. Here the feed cover is again located by its f-in hubs which enter bushings H in the overhanging brackets on the fixture. It is held up against the hardened and ground stop pluge in those brackets by the supporting plate J and the long wedge K. The supporting plate J is guided by three plas or posts L fixed in the base of the fixture, and it carries in its upper face hardened plugs which bear against the under side of the feed cover to be profiled. The profiling cutter itself is indicated st M. After certain other operations are accomplished

the locating logs (which up to this point have formed the whom would work in the business. These stockholders means by which the feed cover has been properly posiof band operations, such as filing to gage and the like,

Some Industrial Problems

BY ENTROPY

In those days when the word democracy is on everyone's tongue, it is easy to be carried away by the word without thinking what it really means.

Real democratization of business would mean that every business enterprise would be a corporation the members of which had equal investments and all of

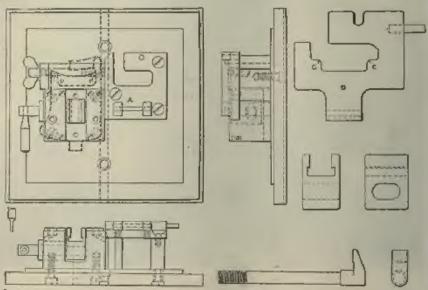
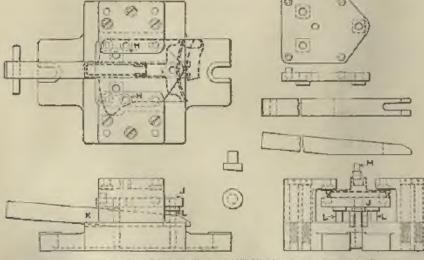


FIG. 78. DETAILS OF PINTURE IN FIG. 78.

would elect their own board of directors, who in turn tioned in the various tools) are cut off; then a number would elect representatives to conduct the business, and they would share equally in the profits or losses.

The only thing that would make desirable the position of general manager of such a concern would be, if we leave out the chance for graft, the innate desire to stand in high places. Suppose a man wants the job, he will go about getting it in exactly the same way that a man endeavors to become mayor of a city. He will have the same proletariat to appeal to and they can be won in the same way. When he gets it his next problem is not production, but how to hold the job. In democracies the man who promises the most reforms and who caters to the crowd having the most votes stays on the job. Carrying out predlection promises does not seem to count for



PRIL DE PROFILING PINTURE FOR SIGHT-ELEVATING SINE CLEARANCE

hardening, sandblasting and browning.

The hardening is done as in the case of the receiver, only such spots as require hardening being beated.

are taken care of. The feed cover is then ready for much. The natural result of such methods of mismanagement would be the same as in municipal affairs; that is, the cost of doing anything would be practically doubled. Applied to business as a whole this

would mean that we could have about half as much for our money as we have now

That is democratization of business. Who wants it? Only a few students of sociology and a few people who see in it a chance to losf at the expense of the crowd. What the rank and file of us want is an opportunity to sell the only thing we have to sell-our efforts-where we can get a square deal. We want an open market without favors or privileges. Collective bargaining appeals to men only when they cannot see their way clear to get a square deal without it or when they expect to get something for nothing. When any man receives an income which he apparently does not earn we recent it, and this resentment is directed as much toward men who are drawing large sums from the Government shipyards for doing but a fraction of their duty as to the man who rolls by in his Emousine. But it is not that the accumulation of wealth is resented by the rank and file so much as it is the manner of its acquirement. Most of as know that if we want to pay the price we can become at least moderately wealthy. If we are content to live singly, on the barest amount of food that will keep us alive, the least clothing that will protect us, and invest all our savings, even though at low rates of interest, by the time we are so old that we cannot enjoy anything we will have something to enjoy. Few of us envy wealthy people who have made their wealth by honest efforts. The ones to whom we object are those who have made it by sitting still and letting it rain on them. We cannot see why John Jones, who buys a vacant lot, should profit because Tom Brown builds a block on the next lot, and we cannot see why a lazy son should inherit the fortune his father acquired by sweating for it. The redeeming feature of this last case is that we know he will dissipate it very shortly.

WHAT WE REALLY WANT

If we do not want to become rich by the only method we recognize as legitimate, and if we do not want to take the responsibility of jointly conducting a business enterprise, what do we want?

We want to be certain that we can draw the market price of our ware without having to bargain for it. We want the one-price system. Would any of us go back to the old store system where the prices were not stated in plain figures and where we know that every price would be set by the clerk according to his estimate of our ability to pay? Not a bit of it. Then why not make our jobs one price? Not one price for everybody, but one price for every job. If I drive 2000 rivets in Boston and then move to Detroit why should I not get the same price there for the same job, barring differences in cost of living? We know that in four shops out of five there are different prices for the same work, as the matter of rate setting is left to foremen who are not in harmony with each other nor always consistent themselves. This refers to day rates, piece rates being usually set by men higher up; but even then they are a hopeless jumble of fat and lean, with the fat jobs handed to personal friends or dependents of the foremen,

What we need is better foremen, or better supervision of foremen so far as their relation to us is concerned. Wheever heard of a foremen being given any instructions as to how to be a foremen? or, for that matter, who could give such instruction? The superintendent

is only a foremen promoted, with all the foremen's faults and some added abilities. The man to instruct foremen must not only have had a mechanical training but also experience in other parts of the organization, as the sales department, for example, where success depends on one's ability to meet other people on their own ground.

Our production departments are just beginning to find themselves in a position which is not new to the sales department. There constant shifting from a buyer's to a seller's market takes place. Salesmen have discovered that it is not wise to take their last ounce of fiesh when things are coming their way, because the market always has changed in the past and probably will do so again. Foremen, however, cannot remember when there was an employees' market for labor, and they find it hard to realize the changed conditions. To be sure, in many instances their subordinates have become drunk with power and have done things almost as bad as the foremen themselves did before the balance of power awang away from them, but that is inevitable.

THE OTHER FELLOW'S POSITION

The best way by which a foreman may know whether or not he is giving the workman a square deal is by putting himself in the other fellow's position. No man wants to work or should work where the conditions or the pace may shorten his working life or leave him to suffer after his working life is over. Steam power is so much cheaper than man power that there seems to be little excuse for using the muscles to anything like the tiring point, yot in many shops machines are placed away from cranes that might easily do the lifting and men waste their time doing it. Peace of mind is even more important than pases of body. Any man who is wondering when the boss will jump on him without provocation, or who is kept in fear that a slight slump in business will bring a layoff, will not be able to do his work as he should. Assurance of steady work and uniform treatment will solve many of the cases of high abor turnover which are so prevalent today.

Another thing which is not within the foreman's control but which is just beginning to come to the surface again is the fact that the best employees are those who have families. From the earliest days of factories it has been necessary to provide housing. Textile mills were obliged to go where there was water power, and it was necessary for them to build villages near their aites for their employees. The houses of this earlier day would not prove attractive now, for times have changed, and it is necessary not merely to provide a shelter, but there must be pleasant surroundings—schools, places of amusement and possibly churches, though the demand for the last mentioned does not seem to be so urgent as formerly. A company store where the operatives can procure their supplies is also necessary.

Taken altogether, it would seem as though much of the industrial unrest is due to tack of understanding as to what is taking place. We are fighting a great war, but right in our own shops we are passing through a tremendous revolution, and for the most part meeting it only by throwing out a bone now and then in the form of an increase in wages, thoughtlessly granted, too late to "beat them to it," and without due consideration of the true state of the labor market.